NORWEGIAN INSTITUTE FOR URBAN AND REGIONAL RESEARCH

Annual Report 2004







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Norwegian Institute for Urban and Regional Research

is an interdisciplinary social science research centre for urban and regional research. The Institute has a national responsibility for social science environmental research and also works internationally on questions concerning urban and regional research in an environmental and developmental perspective.

NIBR's scientific staff consists of sixty-five researchers whose qualifications span the social sciences and planning disciplines. Research is financed through projects under the auspices of the Research Council of Norway and through commissions that come primarily from central and local government. The Institute is the recipient of research funds from international sources as well.

NIBR is in charge of the Centre for Planning and Environmental Impact Assessment, a centre for research relating to planning and environmental impact assessment in accordance with the Planning and Building Act.

NIBR is a foundation which receives an annual basic allocation from the Research Council of Norway subsequent to allocations by the Ministry of the Environment.



NIBR - a member of The Environmental Research Alliance of Norway (ENVIRA) NIBR belongs to The Environmental Research Alliance of Norway (ENVIRA), a strategic collaborative venture linking the seven leading environmental research institutions in Norway. In addition to NIBR they are NIKU (Norwegian Institute for Cultural Heritage Research), NILU (Norwegian Institute for Air Research), NINA (Norwegian Institute for Nature Research), NIVA (Norwegian Institute for Water Research), Jordforsk (Centre for Soil and Environmental Research) and CICERO (Center for International Climate and Environmental Research - Oslo). The Institute of Transport Economics (TØI) and Norwegian Geotechnical Institute (NGI) are associate members.

NIBR joins CIENS



Monday, November 29, 2004 NIBR and our partners congregated for the official start of construction work on the new Oslo Centre for Interdisciplinary Environmental and Social Research - CIENS, located in Oslo Innovation Center. In her speech, Minister of Education and Research Kristin Clemet highlighted this initiative as an important step in forming a new stronghold for interdisciplinary environmental and social research. Director Arvid Hallén of the Research Council of Norway spoke of the new opportunities for multidisciplinary science CIENS will offer; and University Rector Arild Underdal looked forward to new forms of partnership between the non-university research sector and the University of Oslo.

Seven scientific research bodies are currently behind this new development. The seven institutions are:

- Three research institutions that will be fully integrated in CIENS: NIBR itself, the Norwegian Institute for Water Research (NIVA) and the Institute of Transport Economics (TØI).
- Two centres that will be partly integrated: the Oslo Division of the Norwegian Institute for Nature Research (NINA), and a section from the Norwegian Institute for Air Research (NILU).
- The Research Division of the Meteorological Institute.
- The Meteorology and Oceanography Section from the Department of Geophysical Science at the University of Oslo.

When CIENS opens in late 2006 it will in many ways represent a completely new approach to scientific research in Norway: The first, and possibly least innovative step is that the various institutions will share the same address. While each retains their autonomy, we should not underestimate the synergies likely to emerge as a result of sharing the same building. I am convinced this factor alone will encourage interdisciplinary relations and joint projects. In fact, we are already witnessing progress in this area as a result of our common efforts to plan the project and make it a reality.

Second, we are not simply grouping different institutes together in one place. We were determined from the outset to combine physical proximity with more intensive scientific collaboration. We have formulated a joint programme linking the various institutes together. Support from the Research Council of Norway helped speed up plans for a joint conference venue to showcase the science we will be pursuing at CIENS.

The third point, and it is a vital one, is that the new Centre for Interdisciplinary Environmental and Social Research will offer a unique opportunity for scientific collaboration between parts of the nonuniversity research sector and the University of Oslo. I am on record as saying that science policy in Norway has tended to obstruct rather than enable this kind of cross-sectoral collaboration (despite everybody agreeing in theory about the value of it). The partners behind this centre have done something about it, and I believe the future will show that it was to the benefit of the University and the non-university institutes. I look forward to a more conducive financial and regulatory climate than the present one; it is vital if we want to pursue productive collaboration even further.



The fourth point is that *pure and applied science will coexist* under the same roof at the centre. We should, perhaps, not exaggerate the differences between pure and applied research. It might be just as useful looking at it in terms of researcher-initiated and user-initiated science. That is as may be, what we are doing here is inaugurating a scientific venture facilitating practical research on contemporary social issues that remains sensitive to the community outside – in addition to maintaining the highest scientific standards, a firm disciplinary grounding and promoting "excellent science".

The fifth point is that co-location will encourage *collaboration between social and environmental science*. This may prove the hardest aspect, requiring most time and effort, but given the conditions provided by the Centre for Interdisciplinary Environmental and Social Research, I am sure it will become a model of this type of collaboration across these two major scientific areas. NIBR has been intensely involved in all aspects of the preparations. Our motto is "research for good practice". The strategy statement approved by NIBR's Board of Directors in 2004, calls us to

"develop urban and regional research as an interdisciplinary and multidisciplinary field of scientific research in a global perspective, and by doing so reinforce the institute as Norway's foremost and one of Europe's leading centres of urban and regional research".

We believe that NIBR's integration in CIENS will offer new opportunities to translate this vision into reality. Of course, there will be challenges, not least in learning how best to profit from our location at CIENS in terms of science and institute management.

NIBR and the Institute of Transport Economics will represent a powerful, wide-ranging and coherent social science pivot at CIENS. NIBR is keen to expand

Director general Jon Naustdalslid

the social science side in interdisciplinary relations between natural science and environmental research and the University of Oslo. "Sustainable urban development" is the part of the joint programme for which NIBR is responsible. We see CIENS as providing the organisational and institutional potential to strengthen Norway's place in the vanguard of European urban and regional research. To expand our international presence we need to make good use of the centre's local synergies. We believe CIENS will be the best place to realise these intentions, and we look forward to the day we can all move in.

The Board looks back on 2004

The Board 2004

Chair Professor Jørgen Amdam Volda University College

Vice-Chair Communications director Anne Kathrine Slungård SINTEF

Membe Director Greta Billing Ministry of Local Government and Regional Development

Membe Director May-Britt Nordli Norwegian Association of Local and Regional Authorities

Member Director general Halvor S. Karlsen City of Stavanger

Member Researcher Lars B. Kristofersen NIBR

Member Researcher Trine Monica Myrvold NIRR

Deputy member Researcher Sigrid Skålnes (Lars B. Kristofersen, NIBR)

Deputy member Researcher Jan Erling Klausen (Trine Monica Myrvold, NIBR)

The Research Council of Norway appoints the Board of NIBR on the basis of proposals from the Ministry of the Environment (2 members); Ministry of Local Government and Regional Development (1 member); the Norwegian Association of Local and Regional Authorities (1 member) and the Research Council of Norway (1 member). Two members are elected by NIBR's staff.

In 2004 we completed the work on NIBR's new strategy document. This work was initiated by the Board in 2003. Subtitled "- research for good practice", it draws up NIBR's vision as a first-class European centre for urban and regional research. NIBR is already in the vanguard of national urban and regional research, and the Board is confident that NIBR and our highly qualified and enthusiastic staff will consolidate our international position and widen our international portfolio.

To put the aims of the concisely worded strategy document into practice, NIBR will prepare annual action plans and delegate clearly defined responsibilities in all departments of the organisation. The challenge now is to put in place an efficient system to facilitate optimal implementation, a process that is already well underway.

In 2004 the final decision was taken to move NIBR to the new scientific centre, the Oslo Centre for Interdisciplinary Environmental and Social Research -CIENS - which is under construction at Gaustadbekkdalen. This is a key strategic decision, which we hope will promote individual and scientific growth and new opportunities.

NIBR's long-term rental contract with Oslo Innovation Center expired November 1. 2004. Until the new research centre building is ready, NIBR is temporarily housed in offices at Sinsenveien 47B.

Research

6

NIBR's research groups represent the organisational backbone of the social science done at NIBR. In 2004, activity was organised across five research groups:

- The regional research group
- The democracy and governance research group
- The welfare and living conditions research group
- The environmental planning research
- · The environment and development research group

Performance at NIBR remained very high indeed in 2004. This Annual Report shows the breadth of the work pursued by the research groups. NIBR's portfolio comprises longer and shorter term contract projects, and we are heavily involved in programme research under the Research Council of Norway. Internationally NIBR maintained a strong presence in 2004 and we are involved in several comprehensive EU projects and other international projects. A complete list of NIBR's 2004 projects and clients can be found at the end of the report.

Total revenue in 2004 exceeded NOK 57 million, about 5 million more than in 2003.

A breakdown of the figures shows that close to NOK 17 m., or about 38 per cent of the Institute's total revenue from contracts, came from projects associated with Research Council programmes. Revenue from ministries and directorates amounted to about NOK 14 m. in 2004. The Ministry of Foreign Affairs and the Norwegian Agency for Development Cooperation (Norad) continue to be NIBR's most important client, with a total project portfolio in excess of NOK 6.5 m., followed by the Ministry of Local Government and Regional Development and the Ministry of the Environment, accounting for NOK 5.7 and 2.5 m. respectively in 2004. Revenue from local authorities fell slightly in 2004 to NOK 3.4 m.

NIBR's annual government grant for 2004 was NOK 10.4 m., the same as the year hefore

The Government's basic grant is meagre. In total revenue terms, it accounted for 18 per cent. The basic grant continues to underpin scientific research, competence building, network growth and strategic development within NIBR's priority areas, but falling real value of the grant is worrying and is a threat to NIBR's freedom and independence as a contract research institute

We are active within the broader scientific community through networks and joint projects with other scientific research centres. The Institute is a member of the Environmental Research Alliance of Norway (ENVIRA). The other partners are NIVA (Norwegian Institute for Water Research), NILU (Norwegian Institute for Air Research), NINA (Norwegian Institute for Nature Research), NIKU (Norwegian Institute for Cultural Heritage Research), Jordforsk (Centre for Soil and Environmental Research) and CICERO (Centre for International Climate and Environmental Research - Oslo).

NIBR's annual grant also underpins the Strategic Institute Programmes, of which there were six in 2004:

- · Regional and local community effects of and adaptive responses to climate change (ReSoClim).
- Sustainable development planning and management challenges.
- · Environmental impact assessments (joint ENVIRA programme).
- · Watershed oriented management of large rivers (joint ENVIRA programme). • Outdoor life is changing (joint ENVIRA
- programme). Cultural Monuments, Cultural Environments and Integrated Coastal Management (joint ENVIRA

programme).

International activity is becoming an increasingly important part of NIBR's portfolio. We are currently involved in two EU projects under the Fifth Framework Programme and four ESPON projects (European Spatial Planning Observation Network), in one of which NIBR is Lead Partner. We have successfully negotiated several comprehensive international contracts, especially in Africa and Asia. A newcomer in 2004 was a wide-ranging demographic and urbanisation project in Rivadh, Saudi Arabia, NIBR's international portfolio in revenue terms amounted in 2004 to NOK 11.9 m. or more than 20 per cent of the Institute's total revenue.

Organisation and staff

NIBR's staff put in 65.8 person-years in 2004, exactly the same as the previous year. Scientific staff accounted for 53.9 person-years of the total, and management 11.9 person-years. As a proportion of the scientific staff, 42.7 per cent are women, and of staff overall 40 per cent are women. At the end of the year, the management team comprised three women and five men. NIBR was pleased to welcome two new staff in 2004; five people resigned from NIBR in 2004.

NIBR's staff are widely experienced and highly qualified, with more than 74 per cent satisfying Researcher II or I qualification criteria. At the turn of the year, seven researchers were working on their PhDs and one successfully defended his PhD in 2004. However, the continuing decline in the real value of the government grant makes it increasingly difficult for the Institute to support PhD training.

Financial performance

NIBR's total turnover in 2004 was NOK 57.5 m. A breakdown of operating revenue gives c. NOK 47.1 m. from contracts and c. 10.4 m. from the annual grant. About NOK 1 m. came from central government contracts; while income from sale of publications and other sales amounted to c NOK 0.5 m Financial income was c. NOK 0.3 m. The accounts show a deficit for the year of NOK 1.1 m.

Despite the tough market for contract research, NIBR expanded its project portfolio with regard to Research Council programmes and in domestic and foreign contracts. Lack of capacity to carry out all of the planned projects under the annual basic grant explains along with the depreciation of assets in the vacated offices the negative result despite a healthy revenue from externally financed projects.

Prospects and challenges

Although our 2004 accounts have a negative balance, NIBR is in good financial health and enjoys a good liquidity position.



Having said that, the Institute must overcome several hurdles to reach the target of an annual balance of 3 per cent of total revenues

NIBR, of course, is not primarily there to make a profit. But we need a healthy financial underpinning to "develop and disseminate research-based knowledge of use to decision makers and the public", as stated in the strategy document. This is why the Board is anxious to consolidate and reinforce NIBR's financial position. And to do that, we need to operate as optimally and efficiently as possible. But that in turn requires a more conducive regulatory and financial environment than the non-university institute sector enjoys at present. The Board therefore looks forward to the Government's research White Paper due out in the spring of 2005. We hope the Government will recognise the importance of a dynamic and viable nonuniversity institute sector.

If the Government takes steps to ensure a more favourable environment for the nonuniversity institute sector, NIBR's prospects look good. And while the new CIENS centre is a vital part of our future strategy, our most important asset of all is NIBR's experience and expertise, not to mention our enthusiastic and highly qualified staff! The Board would like therefore to take this opportunity to thank everybody at NIBR for their commitment and dedication in 2004!

In front from left: Halvor S. Karlsen, Jon Naustdalslid and Lars B. Kristofersen. Rehind from left Trine Monica Myrvold, Greta Billing and May-Britt Nordli. Not present: Jørgen Amdam and Anne Kathrine Slungård.

Annual accounts 2004

Exerpts – all figures in NOK 1000

Operating income

Annual basic allocation

Other operating income

Total operating income

Operating expenses

Expenses relating to premises

Other operating expenses

Total operating expenses

Operating profit

Profits financial items

Net profit for the year

8

Expenses relating to publications

Salaries, wages and social security expenses

Expenses directly related to projects

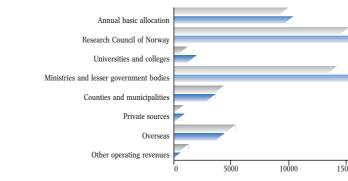
National tasks

Depreciation

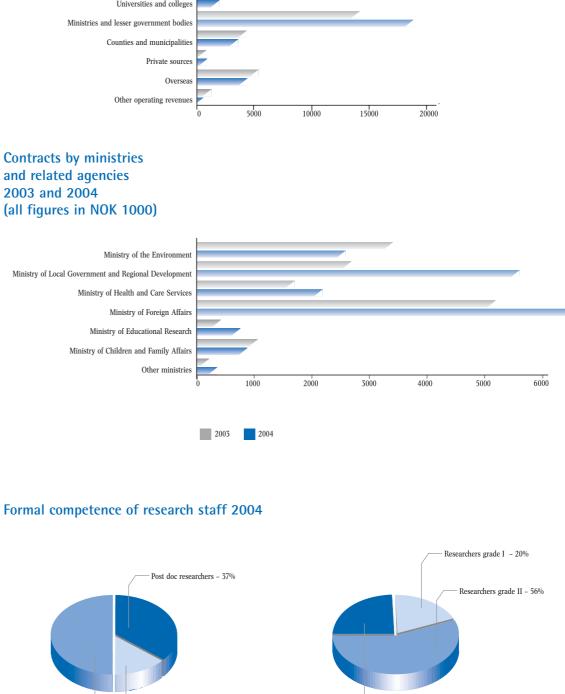
Sale of publications

Income from commissioned projects

Revenues by source 2003 and 2004 (all figures in NOK 1000)



and related agencies 2003 and 2004 (all figures in NOK 1000)



Balance sheet as of 31.12.2004

2004	2003
2 074	3 020
35 631	36 309
37 705	39 329
5 000	5 000
14 158	15 281
365	700
18 182	18 348
37 705	39 329
	2 074 35 631 37 705 5 000 14 158 365 18 182

2004

44 871

11 114

980

400

103

57 469

37 290

11 293

1 624

5 347

2 545

58 835

(1 367)

243

(1 123)

737

2003

39 919

10 484

720

491

632

52 246

35 203

9 585

 $1 \ 014$

5 335

486

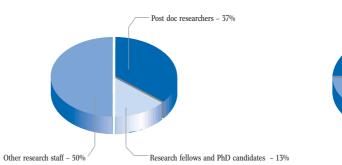
3 025

54 648

(2 4 0 2)

786

(1616)



The Director of finance/ Assistant director is in charge of accounting and finances.

- Researchers grade III/research ass. - 24%

Highlights of 2004

Recent urban studies at NIBR

NIBR conducted six projects under the Research Council of Norway's programme "Urban development – driving forces and planning challenges". The projects targeted processes of change in the areas of technology, demography and business, and along physical, spatial, social and cultural dimensions in six urban regions: Oslo, Bergen, Stavanger/Sandnes, Trondheim, Tromsø and Kristiansand.

The programme covered five thematic clusters:

- Theme Cluster 1: Urban knowledge and theory
- Theme Cluster 2: Technological, demographical and commercial processes of change
- Theme Cluster 3: Social and cultural processes of change
- Theme Cluster 4: Physical processes of change
- Theme Cluster 5: Alternative option
 design

The projects carried out at NIBR related to Theme Cluster 1 (two projects), Theme Cluster 2 (one project), and Theme Cluster 5 (three projects):

- Ethics in urban planning planning for the individual within the collective (Theme Cluster 1)
- 2. The electronic city. ICT and urban development (Theme Cluster 1)
- 3. The city as arena for knowledge intensive capital (Theme Cluster 2)
- Consultancies and urban development: Fact finding, report standards and role in decision-making (Theme Cluster 5)
- Sustainable urban development and social self-organisation – new planning challenges (Theme Cluster 5)
- Home building in urban regions developers' strategies and options (Theme Cluster 5)

projects, but the following threefold division is reasonable. Two projects (3 and 6 above) studied investment managers and their role in commerce and home building. Two projects (1 and 4) explored the role of planners in private and public sector planning processes. The two final projects (2 and 5) targeted the general public. The former asked how the growth of information technology impacts on travelling habits and use of the city. The latter investigated the hypothesis that urban society is becoming increasingly environmentally friendly, largely due to social selforganisation.

There are several ways of grouping the six

International conference on migration from Pakistan to Norway

How has Norway affected Pakistan and Pakistan Norway over 40 years of migration? This was the question about one hundred social scientists and politicians from Pakistan and Norway discussed at a conference entitled "Migration from Pakistan to Norway. Social Transformation and Continuity", Oslo, December 6–7, 2004, arranged and hosted by NIBR and UNESCO.

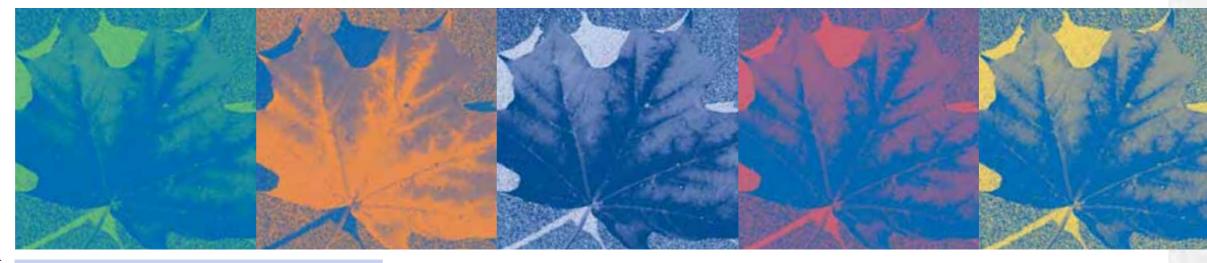
It is the first time researchers and politicians from both countries have come together in a scientific setting. Sixteen papers were read and many topics explored, including demographic trends, democracy, welfare and human rights, labour market adaptation, marginalisation and violence, relations between the sexes, shame and honour. The conference was an offshoot of UNESCO's Management of Social Transformations (MOST) programme, whose mission is to promote international, comparative and policyrelevant research and establish sustainable links between social science institutions.

UNESCO's national commissions in Denmark, Sweden and Norway sent representatives, and Norway's Pakistani community was present in strength and played

Regional development in rural Norway

NIBR had a key coordinating and scientific role in Norwegian Research Council's fiveyear programme on Regional Development (1999–2004). It was established to bring into focus the range of driving forces, development trends, resourcefulness and challenges in different rural areas of the country.

Key rural sectors such as resource-based manufacturing and the public sector are responding to the pressures of internationalisation, market liberalisation and deregulation by restructuring and streamlining. Market-focused growth in the private





After thirty-five years of labour immigration, social scientists from Pakistan and Norway are finally joining forces to probe the countries' increasingly close relations.

A hundred or so Norwegian and Pakistani social scientists, politicians, healthcare officials and civil servants gathered together this week in Oslo, to shed light on labour immigration from Pakistan to Norway.

Although the first Pakistani immigrants arrived in Norway more than a generation ago, this is the first time there has ever been a conference of social scientists from both countries. The conference is being hosted by the Norwegian Institute for Urban and Regional Research.

Aftenposten, December 12, 2004

an active part. The conference was widely reported in the press and produced many interesting ideas and discussions. Funding came from the Research Council of Norway and Ministry of Local Government and Regional Development.

service sector causes people and jobs to relocate from rural areas to the cities, especially to the Oslo area. Many rural communities are struggling as a result, not all have the capacity to change and adapt to the new climate. It follows then that these general changes impact very differently indeed – within and among regions.

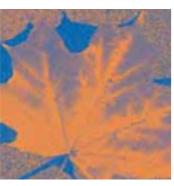
While the economic and regulatory environment is largely the result of government decision making, studies show that regional resources, institutions and bodies make a big difference as well, not only to regional growth capacity (measured in terms of population and job growth), but capacity to develop and survive. The conditions for growth and development in rural regions vary, and the challenges to national regional policy are considerable.

A more pro-active regional approach has so far not resulted in a coherent policy able to address inter-regional differences. Broad-brush policies need to articulate with tighter policy instruments, and that requires delegating more powers over more sectors to regional government. Research can not say which development concept and geographical division model would suit all regions.

Different approaches to development and regional conditions would suggest a flexible approach, a varied set of solutions.

Combining regional development and national uniformity will challenge politicians and government to come up with a system to stimulate growth and capacity in different parts of the country without widening growth differentials and differences in quality of living.

We address issues related to regiona the national and the international level



Evaluation of cross-border

NIBR was asked by the Nordic Council's

Control Committee to evaluate the work

opportunities and reduce problems stem-

ming from the existence of one or more

study paints a generally good picture of

the work of these bodies, which show a

capacity to promote and build on practical,

sensible inter-regional collaboration - the

The Nordic countries mainly have two

phically small but densely populated

types of cross-border regions; the geogra-

regions, and the geographically large but

sparsely populated regions. There are also

two prevailing types of barrier to freer and

Schlüter process, include national regu-

lations, procedures and administrative

practices etc., needing clearance by

• *type B barriers*, associated with long

distances, lack of or inverted communi-

cation lines and inefficient transpor-

NGOs must generally adapt to the pro-

gress of the least interested partner. This

is probably even more acute in relation to

the cross-border forums, where distance

and language barriers often hamper pro-

national government;

tation infrastructure.

easier cross-border movement of indivi-

• *type A barriers*, addressed by the

'Nordic way'.

duals and goods:

national borders within a region. The

of the forums put in place to augment

cooperation forums

The regional research group studies regional development in the broadest sense. Research into business development, systems of production and innovation, demographics and the labour market, and the regional impact of government policies and planning and governance systems make up core research interests.

Where these core research areas converge arise questions related to the exploitation of natural resources, localization parameters, local and regional identity, regional development in an international perspective, and new theories of regional development.

Principal research areas:

- Business development, production and innovation systems
- Impact of migration patterns and education choices on settlement patterns and the labour market system
- Impact of public policy and the public planning and management system
- Use and management of natural resources and localization factors
 Factors affecting local
- and regional identitiesNew theories of regional development
- Method development

Research director: dr.philos. Ove Langeland. gress and cooperation. The evaluation showed that the forum's achievements would have been practically inconceivable without the support of the Nordic Council. Given this benchmark, we believe crossborder regions are doing an excellent job.

The evaluation points to three areas where results could be improved:

- The Nordic Council of Ministers' Senior Officials Committee for Regional Policy (NERP) could improve the management of operations in the crossborder regions.
- Cross-border regions do not communicate results and impact of their efforts as well as they might.
- NERP and the cross-border regions need to work together to systematise their unique know-how about crossborder collaboration.

Nordic technology cities – restructuring and innovation in local networks

NIBR heads a project that analyses trends, growth, innovation and strategy in Norway's foremost technology cities, Halden, Horten, Kongsberg and Raufoss, where long-standing specialist and knowledgeintensive production centres have undergone large-scale restructuring and globalisation.

The four technology environments, their structures and dynamics, including cluster and innovation processes, are analysed comparatively. Substantial government support aided their emergence, but the past decade and a half, characterised by government retrenchment, privatisation and deregulation, has left its mark. In recent years, push and pull mechanisms have added to the challenges. On the one side there is specialisation, out-sourcing and globalisation of manufacturing and knowledge networks, resulting in fragmentation and dislocation. On the other, there are efforts to develop strategies to reintegrate production and a regional innovation system to sustain and strengthen these environments. The four cities have not done equally well, and have adopted different growth models and partnerships.

The project gives us a good idea of the dynamics of knowledge-intensive production environments, individually and collectively, and the challenges facing them. This has broad relevance for business and innovation policy in general. It is also of relevance to regional growth and to development of a more polycentric urban structure in South Eastern Norway.

Every other local authority breaks the law

Thousands of construction firms are never inspected and nobody knows whether they do a good job or not. According to a recent study published by the Norwegian Institute for Urban and Regional Research, half of Norway's local authorities are failing in their duty to carry out statutory inspections. 70 per cent of the construction companies in the survey say they have not seen a council inspector in the past three years.

Aftenposten, February 22, 2005



The Research Council of Norway is funding the project as part of their programme Knowledge Pool, Commercial and Innovation Policy (KUNI).

VS2010 Innlandet. Business and network development

NIBR heads a large-scale project under the Research Council's programme Value Creation 2010 – Business Development through Wide Participation (VS2010). Specified by the Research Council as a main project, it combines the joint resources of NIBR, Eastern Norway Research Institute and Hedmark University College.

The main objective of this project is to promote and facilitate value creation among businesses in inland Norway through partnership-based R&D within individual businesses, across business networks and large alliances. A steering body was set up to oversee the work, which includes representatives from the Confederation of Norwegian Business and Industry, Norwegian Confederation of Trade Unions, Innovation Norway and regional government. The latter are also helping fund the project. In 2004, seven business-centred subprojects were in operation. They were:

- The Light Metal Cluster, involving manufacturers based in Raufoss and Toten. NIBR work in this subproject with the TotAl Group, Arena Light Metals and manufacturers and unions based in Raufoss industrial estate to promote and expand the cluster.
- *The Timber Cluster*, in the forestry and timber sector in Glåmdal. We work alongside Tretorget (Trepiloten), a development company, and businesses in the region to promote innovation and value creation.
- Bluelight, or Commercial Cluster for Information Security, where we work with a network of about forty businesses (and an ARENA project) to promote a dynamic cluster.
- *Elverum School*, a joint subproject with HMS-East on company processes related to first line leaders. Most of this subproject was conducted at the alloys manufacturer's Sperre Støperi.
- The Regional Food Sector project aims at promoting and encouraging interbusiness cooperation and ventures, especially in the region around Lake Mjøsa.

12

- The Tourism Business Network in Valdres, where we are seeking to encourage collaboration between tourism businesses and Jotunheimen and Valdres Tourist Business Association.
- Nordic Benchmarking, a joint project between NIBR and Cerut – Centre for Research on Regional Development at the University of Karlstad in Sweden. In this project we help three innovation systems on either side of the national border to learn from each other.

In 2004, we completed a cluster and business analysis for Innlandet. Some of those businesses are now taking part in these subprojects. Information on the main project is available at www.observo.net/vs2010. The regional research group. From left: Vidar Vanberg, Knut Onsager, Hild Marte Bjørnsen, Olaf Foss, Dag Juvkam, Frode Kann, Kjetil Sørlie, Ove Langeland, Sigrid Skålnes, Bjørn Moen and Frants Gundersen. Not present: Hege Marie Edvardsen, Tom Johnstad, Geir Inge Orderud, Bjørnar Sæther and Jøran Toresen.

A changing public sector requires continual knowledge development in the field of governance and democratic legitimacy



ICT and local democracy

and communication technology users

creates a particular set of challenges for

In this project NIBR looks at how ICT

democracy's legitimacy and functions.

Two themes are in focus: ICT in local

virtual space and ICT and popularly

elected representatives. In the former pro-

services, the media and citizens' use of ICT

creates a new virtual public sphere. Does

this new public sphere complement or

compete with the 'old' public spheres? In

the latter study the question is whether e-

involvement and e-government and similar

developments increase or weaken people's

elected representative. Might wider access

respect and opinion of the popularly

to ICT mean that duties and roles of

non-elected council officers?

elected councillors will be dele-gated to

The project will collect and study data on

these concerns from the point of view of

commonly held democratic ideals. It is a

joint venture between the Department of

University of Oslo, Oslo University College

A second Research Council-funded project

inquires into the impact of ICT-related

measures initiated by local councils on

Media and Communication at the

and NIBR. The Research Council of

Norway is funding the project.

ject we ask whether politicians, council

opportunities and challenges affect local

local and national democratic government.

The expanding community of information

The democracy and governance research group studies issues related to democracy and legitimacy, political governance, and organisation of the public sector. We analyse local councils' enactment of national policies, the relationship between national and local government, local democracy, political and council management and exploitation of resources, service delivery and user participation in policy and decision making. We evaluate organisational changes in the public sector, especially related to the health, social and education sectors and the environment.

Principal research areas: Systems and organi-

- sation of local and national government
- Municipal parliamenta-• Devolved city district
- aovernment • National governance
- and local management • Local politics and citizen
- involvement ICT and local democracy
- User involvement

Research director: dr.polit. Hilde Lorentzen.

political participation among the disabled. In this project we also focus on how to organise measures in order to encourage higher political involvement among this group of citizens.

A public sphere for local democracy?

There are many mechanisms the public can use to affect decision making: taking part in local council elections is one of them. How do citizens go about it in practice to change decision making in their municipality? And do citizens and locally elected representatives work well together to solve issues?

The Norwegian Association of Local and Regional Authorities commissioned a study into how politicians and the public in seven municipalities actually engage with one another. All local authorities have forums to promote contact between residents and politicians, but many of them are very conventional facilities. As often as not they are designed for one-way communication, and not for dialogue.

A large proportion of the citizens that are active in the community are also active in ordinary politics. But some of the newer mechanisms - for instance taking part in political debates on the Internet - offer special interest groups a fresh opportunity to bring pressure to bear on politicians.



There is no simple relationship between political participation and increased legitimacy. It is not the case that people who participate in the public sphere believe more in local politics than those that do not. Many feel local councils should be able to listen, and people who feel their local authorities take account of local public opinion tend to be more satisfied with the way local democracy works in their municipality.

Diversifying local government

When the organisation database managed by the Ministry of Local Government and Regional Development was updated in 2004, the enthusiasm sparked by the revision of the 1993 Local Government Act proved to be alive and well in the new millennium, too. Diversification in local government in terms of structure and procedures continues.



people are no more impressed by councillors' performance than they were before the scheme. This is one of the conclusions drawn by a survey of the dialogue scheme carried out by the Norwegian Institute for Urban and Regional Research.

Drammens Tidende, October 14, 2004



The number of politicians decrease, a trend which started in the early 1990s, and intensified from 1999 to 2003. The number of local and county councillors decreases as well, and councils have less and less to do. Although we see flexibility in committee structure, the number of executive committees is clearly falling. Not many local councils have introduced parliamentarism, and only the City of Bergen has so far introduced the system during the present period. It is, however, more popular with county councils, four of which have adopted it so far (not including Oslo).

On the service delivery side, agencies are disappearing and flat structures are taking over. Heads of services now answer directly to chief executives. The number of operations reporting directly to the chief executives is therefore rising. There is a similar tendency to devolve responsibilities from politicians to council officers, and further to heads of various operations.

Although opening council services up to competition attracted widespread attention in recent years, there has been no increase in the use of that mechanism by local authorities after 2000. Public tendering remains the most common means of ensuring competition and is typically used by individual operations such as renovation and road maintenance. Few councils have adopted new methods like benchmark competition.

This is the fourth registration round of the Ministry's organisation database: the earlier rounds took place in 1995, 1996 and 2000. Researchers, national and local government, and other interested parties may use the data. Access is managed by NIBR, and an Internet version (only in Norwegian) can be downloaded from the Ministry's website at www.odin.dep.no/krd.

The democracy and governance research group From left: Tore Hansen, Frode Berglund, Trine Monica Myrvold, Sissel Hovik, Inger Marie Stigen Hilde Lorentzen, Marit Helgesen, Gro Sandkiær Hanssen, Jan Erling Klausen, Marte Winsvold and Leif Arne Helge Not present: Line Nyhagen Predelli

We aspire to generate new knowledge to promote positive change in our modern, welfare society where structural change is the order of the day

The welfare and living conditions research group studies a wide range of issues related to welfare, living conditions, health, deterrence, residential and local environments, neighbourhood networks and social relations.

Research includes fact-finding and analysis of childhood, family issues, social inequality, social cultural processes of change, marginalisation, integration and distributive aspects of public policy.

We also evaluate public services, plans and information schemes, pilots and prevention work in the health and social sectors, including mental health, rehabilitation and child protection efforts. Other relevant issue areas are place identity and place loyalty.

Youth and violence and gangs, together with violence between intimate partners, make up other essential segments of our research. We also study the social implications of children's and young adults' use of computer technology.

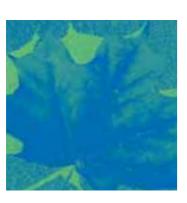
Welfare research at NIBR profits from a multi-disciplinary environment, allowing input from several different scientific areas.

Principal research areas:

• Living conditions and socio-

- demography
 Welfare arrangements and services - public and voluntary - including senior citizen services and housing
 Evolution in education.
- technology and social implications • Children, young adults and
- family relations including child protection and mental health
- Immigration and refugee issues, ethnicity
 Issues related to cultural
- policy • Prevention

Research director: dr.polit. Sidsel Sverdrup.



Excluded children and adolescents – integration through sports?

The Ministry of Culture and Church Affairs are providing grants to enable children and adolescents from disadvantaged families to take part in sporting activities in urban areas. NIBR evaluated this city sports campaign in 1998, and again in 2004.

In light of the objectives, i.e., to encourage physical activity in this specific group, the system of grants and the campaign have been successful. We found many instances of sports clubs taking steps to integrate these children and adolescents, giving them a welcome whatever their family circumstances, parental backing or behavioural problems. Membership dues are regularly waived. Many sports clubs have specially designed activities for the less sports-minded children, often termed 'fun activities'. Many clubs also help children try out new, unusual sports. Children are helped to build up the physical and theoretical skills necessary, and parents are helped to cross the financial hurdle. Children can discover which activities they like best.

Many facilitating initiatives were started with minimal outlays for parents, which is unusual in the voluntary sector, where participants tend to have to pay both in cash and in kind. Many areas have council officers in charge of sporting activities. But it leaves the Ministry of Culture and Church Affairs and the Norwegian Olympic Committee and Confederation of Sports with a dilemma. They have administered the grant arrangement, and unless there is a low threshold, vulnerable groups may find it difficult to get in. But low participation thresholds also threaten sports clubs per se, insofar as many will get used to, and start to expect, the government, national and local, to assume more responsibility for sports activities.

Place development

Place development projects regularly comprise physical and aesthetic improvements, reductions in road traffic, commercial innovation and cultural face-lifts. In projects like these processual and relational interaction count for as much as good planning and management. Light is cast on this by a qualitative process analysis conducted by NIBR on behalf of Hedmark county council in Skotterud, a small town in the municipality of Eidskog. What local residents dubbed 'the ugliest town centre in Norway' came about largely thanks to the way local authorities, the public and trade and commerce worked together.

Divisions and differences based on residence, politics, property or line of business

could have slowed the process significantly had they not been eliminated or constrained. As it happened, the ability to negotiate developed through informal participation and problem-solving characterised by openness, strategic use of social networks and unconventional decision making.

Local businesses came up with the idea, but the local authorities took over and delegated powers and considerable freedom to the main interested parties and clarified responsibilities and roles. These parties were therefore free to apply methods which themselves encouraged motivation. Bridges were built between 'people in the Town Hall' and the public. Less visibly, 'the power and the glory' was spread more equally than is usually the case in successful projects, and many felt therefore a sense of process ownership.

A side-effect, which turned into a driving force, was the cultural "re-development project" centred on place identity. Place development progressed alongside and in interaction with other innovative projects, producing a new mentality and raising the project's standing in the public eye. What came out of this place development project was a new image of Eidskog, not the "dark



People are living longer in western parts of Oslo. But it costs more money to nurse and care for them than in districts on the east side, where longevity lags behind. It has long been received wisdom that early death meant poor health and therefore more spending on healthcare. But a recent study from Norwegian Institute for Urban and Regional Research punctures that myth. Researchers Jøran Toresen and Ivar Brevik states that high mortality rates among the under-70s, dramatically reduce people's care needs.

Aftenposten Aften, June 24, 2004

interior" associations of old, but a picture of a modern rural municipality, living up to its website banner 'We dare to act differently....'

Crime and gang deterrence among ethnic minorities

Acting on behalf of the Directorate of Immigration and Ministry of Local Government and Regional Development, NIBR conducted a study of crime prevention and gang deterrence among ethnic minorities in Norway, with a view to updating information on community initiatives, resources and experiences in these two areas. It was important to know which steps individuals, religious leaders, politicians and organisations in the Pakistani and Somali communities are taking to prevent and reduce crime among the young.

The study found that immigrant organisations and religious communities expended considerable amounts of time and energy on crime prevention, with the Somali organisations particularly active on the streets, arranging conferences, offering advice to parents and promoting sports for young men in the risk zone. Imams in the Pakistani communities visit prisons, provide ethical training and sporting activities for their youth and arrange conferences and generally perform an invaluable service.

Parents tend to turn to religious leaders in their home countries when crime or aggressive behaviour are concerned. 'Repatriation' is a frequent response among both Somali and Pakistani parents. Several senior community figures have tried to mediate between the gangs, but the study advises against leaving ethnic minorities to deal with the conflicts alone. The police must be brought in to aid mediation efforts. The study confirms what one already knows, that crime prevention is difficult, but there are numerous mechanisms in place and many individuals devoted to alleviating the situation.



Several schemes seem only to scratch the surface, however; they need to penetrate deeper and stay in place longer. The welfare and living conditions research group. From left: Sidsel Sverdrup, Thomas Haaland, Marte Feiring, Guri Mette Vestby, Ivar Brevik, Nora Gotaas, Inger-Lise Lien and Lars B. Kristofersen. Not present: Yngve Carlsson and Sten-Erik Clausen.

We study issues connected with framework conditions underlying sustainable development, land use and resource management, and the practice and development of the Norwegian planning system



Reforms in – reforms out. The case of LA21

Performance evaluations of Norwegian local authorities and their success in translating the Rio Declaration on Local Agenda 21 into practice reveal how difficult it is to pode fresh thinking onto old organisations. There is a hypothesis that says reform results tend to dematerialise relatively quickly. We find support for the hypothesis in our study. While LA plans were welcomed at the outset, the rhetoric have not resulted in much action. It was easy for local councils to declare support for the UN's plan of action (Agenda 21), but an attitude of 'little to lose, little to gain' bred indifference, and the visions proved too weak to overcome minor staffing or structural changes locally. In other words, 'easy comes, easy goes'.

LA helped train the spotlight on the gap between magnanimous intentions and poor delivery, although fresh thinking and arguments appeared in the local political debates. The question is whether fresh thinking will instigate changes of a permanent character. One way of embedding LA21 in council practices in general is to integrate it first within ordinary council planning procedures. But the more institutionalised LA21 becomes in local governments, the more its capacity to promote innovation, participation and new approaches is blunted. The innovation-integration ratio is in itself rather contradictory.

No need for a set of national soil conservation quidelines

Conserving arable and cultivated land has long been a keynote land development policy strategy in Norway. Nevertheless, swathes of good land have been offered up for residential developments and other urban facilities. Heading the latest incursions onto productive arable land are the golf clubs and their entrepreneurs.

One conservation mechanism that has lain fallow for some time is the system of national guidelines. Seven national guidelines were formulated in the late 1980s and early 1990s, but since then, despite new issue areas needing attention, there have been no new guidelines. Is it time to blow the cobwebs off the national guideline approach to conservation? This is the question we posed in a project for the Research Council of Norway and its programme Market and Society.

Our answer is that we are unable to see how new guidelines could benefit conservation. The problem with land conservation is not the lack of national goals, but of a strategy to manage these resources. Nor is there a lack of will among institutional partisans to take steps to achieve the national objectives. In the disputes brought before the Minister of the Environment for settlement, conservation interests lose consistently out to other interests, for instance, golfers. Given the situation, then, we doubt whether national guidelines would improve soil conservation.

Universal standards

Physical barriers often reduce people's mobility. For many, getting around and functioning at home, at work and in public places become very difficult. The Ministry of the Environment launched a campaign (2002–03) to promote universal standards to make easy access available to all. This multi-sectoral government campaign targeted decision makers and other government employees in order to improve their knowledge of practical solutions through training and information.

NIBR was involved in several projects to determine whether land-use plans and the action programme actually resulted in a wider application of universal standards and easier access. The study shows that regional courses and conferences have been arranged. The general knowledge of universal standards is also improved through courses arranged at the university level. Although little money accompanied the action programme, what funds there were joined other government funding to promote practical solutions in the physical environment.

NIBR offered suggestions and recommendations in its report of the process evaluation of the new plan of action on universal standards, launched in November 2004. The universal standards raise enormous challenges for the Norwegian society. It will therefore be difficult to reach the goals set out in the plan. The process evaluation will shed light on the steps taken to improve access across socie-

Conservation on the defensive

The authorities do not seem to care about farmers; they prefer developers and builders. At least that is how the majority of planning permission appeals turn out, according to a survey by Norwegian Institute for Urban and Regional Research.

Nationen, February 3, 2005



ty as a whole and in local and national government.

Quality of life in local communities – how high the pain threshold?

What will the 'Grorud billions' be spent on? What are the most acute needs? Is there any accepted way to measure quality of life in a specific city area? Oslo's Section for Housing and Real Estate Development needed answers to these questions but lacked a method to identify the areas most in need.

The project Quality of life in local communities sets out such a method. It is easy to use and flexible enough for all residential areas. It comprises two elements:

 A measurement device, where residential area standards are operationalized as six factors, including detailed user demands, indicators and measuring method. Since the objective is to identify areas more than ready for public action, these criteria only distinguish between 'poor' and 'acceptable' areas.

2. A triple-tier procedure, starting with a geographical map analysis based on

available statistics, followed by observations and interviews with residents in the area, and completed with expert opinion and interviews with informants.

It is essential that these efforts should encourage popular appreciation of place qualities and potentials rather than expressing a litany of complaints. In addition to orthodox place qualities like traffic safety, clean air, access to green areas and services, we include proximity to major cultural events in the city.

Testing the method on three areas in Oslo, all three tiers acquitted themselves well. Combining quantitative and qualitative data, moreover, makes the examination sufficiently robust. The study also pointed the finger at the public authorities as the main culprits in areas in decline. The best investment national and local authorities could make now is in good physical and social infrastructure. If remedial measures are to be taken in time, these city areas need to be monitored on a permanent basis.

Enquiries concerning EIAs can be directed to cand. polit. Martin A. Hanssen.

The environmental planning

research group studies issues

development, land use and

resource management, and

planning system. Focal issues

are urban development - in-

and housing policy - cultural

cluding land use, transport

heritage, outdoor life and

assessments. Several areas

of expertise are represented

includes the Centre for Plan-

in the group, which also

ning and Environmental

Impact Assessment, a net-

work and information centre

for the government, consul-

tants and researchers in the

areas of planning and envi-

ronmental impact assess-

Principal research areas:

• Environmental impact

Sustainable development

• Land use, mobility and

• Urban structure, building

• Life styles, housing styles

• Management of natural

landscapes and resources

structure and urban

travel patterns

development

and urban life

Research director:

dr. ing. Arvid Strand.

The FIA centre is led by

dr. ing Eva Irene Falleth.

and environmental policy

• Planning theory and

planning system

assessments

ment.

environmental impact

the practice and improve-

ment of the Norwegian

related to sustainable

The Centre for Planning and EIA

Seminars arranged by the Centre for Planning and EIA in 2004 explored the recently revised Norwegian Planning and Building Act. A June conference looked at rationalisation, democracy and means of legal redress after the regulations on time limits for municipal planning and appeals procedures against land development plans were both tightened. The November seminar examined the new regulations concerning environmental impact assessment of land development plans in light of Danish experiences. The Centre also arranged a Norwegian-Swedish seminar for social scientists on management of mountain areas. On day one government officials and scientists spoke in general terms on the subject, and on day two, scientists read papers on and discussed current research projects. All arrangements were heavily booked and attended. The centre's newsletter was published twice in 2004, and we have updated our collection of documents on environmental impact assessment. Our electronic network links us to about 600 people, and is used actively in connection with our own work and by others involved in planning.

The environmental planning research group. From left: Knut Bjørn Stokke, Arvid Strand, Aud Tennøy, Kjell A. Harvold, Martin A. Hanssen, Eva Irene Falleth, Terje Kleven, Vibeke Nenseth, Ragnhild Skogheim and Jon Guttu. Not present: Petter Næss, Per Gunnar Røe, Inger-Lise Saglie and Lene Schmidt.

We study politics and administration in developing countries, particularly countries in South-east Asia and Africa, but also in post-comm unist states such as Russia and the Baltic countries

would like to see in place. Local services

are desperately needed in the poverty-

stricken areas in which the Norwegian

give Norwegian NGOs local kudos and

legitimacy. Micro loans alleviate poverty

and rights to services such as schooling.

The problem with this accentuation on

service delivery is that there is less to invest in working with local and national

and organisations to promote social

authorities and other powerful individuals

change, as envisioned by the Norwegian

government. The study shows how difficult

it is to change and mobilise communities.

Many organisations prefer not to operate

in areas that could jeopardise good gov-

ernment relations, and when they do pro-

mote change, it is generally in their own

field of expertise: for instance, Save the

Children Norway work to improve respect

for children's rights and policy making in

building blocks of social change, are few

Relations between Norwegian and national

NGOs are insufficiently developed to justi-

Capacity building strategies are unsound

because organisational practice does not

fy the name a partnership of equals.

promote equality between partners.

the area. Networks and alliances, the

and far between.

and help people to satisfy their basic needs

organisations operate. Streamlined services



Local Balkan NGOs

The environment and

development research

countries, particularly

countries in South-east

Asia and Africa and in

post-Communist states

such as Russia and the

Baltic countries. Central

themes are decentralisa-

relations, environmental

and resource management,

national and local govern-

ment, democratisation and

administrative reforms and

social change. Many of our

studies are comparative

and qualitative. We also

research on Norwegian

development aid projects.

Principle research areas:

• State-society relations

environment and natural

Public administration /

• Democratisation, natio-

nal and local political

• Political/administrative

governance, socia

Research director:

dr. polit. Arne Tesli

reforms promoting good

change and development

public services and

decentralisation

participation

Management of the

resources

conduct formative process

political participation,

tion, state-society

group studies politics and

governance in developing

Working with Argument (Serbia), Prism Research (Bosnia and Herzegovina) and Pro-Media (Macedonia), NIBR conducts a broad-ranging fieldwork study in the Balkan states on local NGOs and their relations with local communities and international donors.

Funded by the Research Council of Norway, the study comprises forty-two focus groups and 135 in-depth interviews.

While Bosnia and Herzegovina and Serbia enjoy a relatively mature NGO sector, Macedonian NGOs are less well developed. Bosnian NGOs have tended to provide local services generally on behalf of the international community. Serbian NGOs, on the other hand, are very political. Although Macedonian NGOs are less political than Serbian NGOs, they are also less involved in service delivery than NGOs in Bosnia and Herzegovina.

Although our work on the data is not complete, findings so far suggest that NGOs in all three countries face an uphill economic struggle, and rely on financial support from the international community. This is particularly the case for Bosnian and Herzegovinian NGOs, less so for Serbian and Macedonian NGOs. Only a fraction of overall funding comes from the local business community and government. NGOs tend to lack specialist competence and there appears to be widespread

mistrust in all three countries to local NGOs. Because of their undeveloped information capacities, the public sees them as a closed book. Ethnic groups have a more encouraging view of local NGOs when they are on the receiving end, than groups that are not. Relations between local authorities and local NGOs in all three countries are mixed. In some communities they seem to be rivals, in others potential (and, in some cases, actual) partners.

Evaluation of the impact of Norwegian NGOs abroad

This study looked at the longer-term effects of the work of Norwegian NGOs abroad. Were intentions as set out in the guidelines for Norwegian development aid fulfilled? The guidelines presume Norwegian NGOs will be working to strengthen partnerships and civil society, promote democracy, respect for human rights and relieve poverty. The study was commissioned by Norad's evaluation unit. We followed Forut - Campaign for Development and Solidarity - in Sri Lanka and Save the Children Norway in Ethiopia over a two-year period.

We found that both organisations initiated projects that facilitated service delivery to local communities. The communities themselves and local and national authorities decide which services they

Norwegians fighting terror

Following a spate of terrorist attacks in Saudi Arabia, the authorities decided to do something to alleviate the basic causes, and hired the Norwegian Institute for Urban and Regional Research to report on poverty. "We approached experts from all over the world, but we ended up going for NIBR," says Mr al-Shaikh, head of Riyadh's urban planning office.

Dagens Næringsliv, February 24, 2005



Local government reform in Tanzania

Norway has been aiding Tanzania's decentralisation and local government reform since the late 1990s.

The reforms are designed mainly to alleviate poverty by streamlining service delivery. Improved revenue, better financial accounting, wider democratic governance and sector-targeted programmes are the means

Norad and the Norwegian Embassy in Tanzania funded a formative process study as a contribution to the reform programme. It is being conducted by the independent Dar-es-Salaam-based organisation, Research on Poverty Alleviation Institute -REPOA, Norway's Chr. Michelsen Institute and NIBR. We began work on January 2002 and expect to enter phase two in mid-2005.

We specify two aims:

- 1. To document change brought about by the local government reform in three areas: system of governance, revenue/ financial accounting, and service delivery.
- 2. To promote social science capacity in Tanzania and Norway on decentralisation. Scientists conduct fieldwork and monitor data collection in six municipalities: Ilala (Dar-es-Salaam), Mwanza, Bagamoyo, Iringa Rural, Kilosa, and Moshi Rural.

All reports, project briefs and other relevant project information can be downloaded from a dedicated website run by Research on Poverty Alleviation: http://www.repoa.or.tz./

Results so far suggest that the reform has put good governance on the agenda in local communities. People place more trust in municipal leaders. But citizen involve-

ment in local planning remains fragile and decision-making and financial autonomy are developing much slower than anticipated. The public are concerned about what they believe is widespread corruption. Tax collection is difficult, and there is little public scrutiny of municipal revenues and spending. We see improvements in service delivery in two areas only, elementary schooling and primary health care, and these probably came about through a combination of massive national investments of international aid and widespread public involvement.

The environment and development research group, From left: Trond Vedeld, Jørn Holm-Hansen Åse Berit Grødeland. Aadne Aasland, Marit Haug Einar Braathen. Berit Aasen and Arne Tesli Not present: Arne Dalfelt.

Strategic institute programmes

NIBR's Strategic institute programmes, whose purpose is set out in NIBR's Strategic plan, play a central role in NIBR's human resource development efforts and in promoting NIBR's international orientation. The programmes cover theoretical and empirical research and the interpretation and publication of findings. By supporting PhD projects - generally in connection with quite comprehensive projects - the Strategic programmes also encourage competence-building at the individual level. Reinforcing relations with other institutes and network-building nationally and internationally are also priority areas. The annual basic allocation funds the programmes.

Sustainable development – planning and management challenges

Since the concept of sustainable development was launched by the World Commission for Environment and Development, scientists, politicians and the public have delved its substance and arguments, its implications for policy design and practical politics, and its redistributive impact on present and future generations.

This programme addresses this international debate from the point of view of substance, scientific and methodological approaches and working practices. We aim to generate knowledge about the ecological, political, social and redistributive implications of the concept of sustainable development through the spatial/territorial perspective embraced in the 'urban and regional research' paradigm. Themes pursued within the programme include ecological/environmental, social/welfare and redistributive/generational aspects of sustainable development in light of political objectives, practical politics and natural imperatives.

The programme includes studies of, i.a.:Changing global and international frame conditions, driving forces and

players and their effects on and consequences for policy in Norway aimed at promoting sustainable development at macro and micro levels.

- Factors and mechanisms facilitating sustainable management of natural resources and the environment, land use and preservation of biological diversity.
- Management capacity and mechanisms for sustainable development.
 Social and redistributive implications of mounting sustainability in development.
 Sustainable policies and practices and quality, use and implications of knowledge.

Research director Arvid Strand chairs the programme.

Regional and local community effects of and adaptive responses to climate change

The UN Climate Panel have published wide-ranging and powerful evidence to support the claim that human activity is the most important cause of global warming over the past fifty years. There is no doubt at all that the lengthy half-life of climate gasses and the slow reaction of the climatic system to mounting concentrations will spawn extremely long-term consequences. Even if emissions were stabilized at current levels, policies and measures that help society to adapt to the consequences of climate change require reliable knowledge now.

Climate research in Norway and globally has focused on the physics of climate change. Despite the many unsolved issues still in need of answers in this type of research, it is increasingly clear that the social sciences are lagging behind. Climate change will present society and people with new and largely unknown challenges. We need to understand how climate change will affect society and, not least, what action society can take in response to these processes of change.

This particular Strategic institute programme aims primarily at developing internationally competitive expertise on research into the regional and local social impact of climate change and adaptive action taken regionally and locally in response to that impact. Climate change will present many different challenges and require different forms of response from different types of regions and local communities. Existing and newly established institutions will need to respond to the new challenges of climate change. Success depends on good analytical models and instruments for effect studies and studies of society's response to climate change.

In compliance with the conditions attached to the funding of the Strategic institute programme, NIBR will conduct a coherent, interdisciplinary pilot study in one region in preparation for subsequent area studies in several Norwegian regions. The area studies will address issues and themes including:

- Development of indicators to quantify climate effects to the extent possible.
- Development of regional economic models which can link indicators of socio-economic development, climatic conditions and sustainable development.
- Studies of the response of economic actors and individuals to climate change, including issues concerning the distributive aspects of climate concerns.
 Studies of institutions in relation to climate change and what it necessitates
- in the way of political and administrative governance.

Other studies will include the regional dimension of Norwegian climate policy enactment and adherence to international climate treaties.

Researcher Terje Kleven chairs the programme.

Models and databases on regional economic models NIBR receives a strategic grant from the

Ministry of Local Government and Regional Development in order to maintain and improve skills in the use of regional economic models and databases in applied regional development research. High standards and relevance of research require a capacity to analyse large amounts of data and longer-term development trajectories, i.e. a working technical infrastructure. NIBR has spent several years developing models and databases used in research on business development and innovation, demography and labour market, business and centre development and environmental impact analysis. The array of tools is used in geographical analysis at different levels, and in a partnership with Statistics Norway.

The programme includes model and database development as well.

Internal migration records compiled by Statistics Norway are used to expand competence on migration and residential patterns in Norway and to analyse how different places use different social variables to define migration currents and migrating groups.

PANDA is a planning and analysis model for business and industry, demography and labour market. It is used to describe regional development and as an aid in environmental impact assessment and ripple effect analysis.

REGION is a macro-economic model for regional analysis and is used to make projections about developments in relation to commerce, jobs, private consumption and other key economic units of regional economy based on the national planning models Modag and MSG.

The Register of Business Enterprises contains information on all companies and

firms in the private and public sector in Norway, and is used in analysis of regional and commercial development.

Database on centre and enterprise development is used to identify opportunities for growth and change locally for business and services, and is an essential source of information for county planners.

Geographical Information Systems (GIS) are used in regional analysis and cartography nationally and internationally.

Research director Ove Langeland chairs the programme.

Joint institute programmes under ENVIRA

NIBR is involved in four joint institute programmes under ENVIRA. The first focuses on **Environmental impact assessments** and the need for more knowledge in this area in Norway. As it is a multiand cross-disciplinary project, it provides an opportunity to develop and test methods of relevance to cultural heritage studies and the natural and social sciences. NIBR is the coordinating partner.

Key objectives of the programme are:

- To generate knowledge and build competence in EIAs within the Environmental Alliance.
- To pave the way for qualitatively improved EIAs, among other things by upgrading theoretical knowledge and improving a methodology that facilitates the practical implementation of the precautionary principle.
- To strengthen the status of the EIA institution within environmental management and planning circles.

Research director Arne Tesli is coordinator for the programme.

The programme **Watershed oriented management of large rivers** is a collaborative undertaking with NINA, NIVA and Jordforsk. NINA acts as coordinator. The aim of the programme is to improve and develop the knowledge base for a watershed based management of water courses in Norway. The knowledge acquired will help us design an eco-systembased management regime based on the principles of sustainable development.

Researcher Sissel Hovik represents NIBR on the programme's steering group.

NIBR is working together with the Norwegian Institute for Nature Research (NINA) and Norwegian Institute for Cultural Heritage (NIKU) on studies under the programme Outdoor life is changing. NINA coordinates the programme. NIBR is investigating how out-door recreation areas are managed, and ethnic minorities and outdoor recreation. A report will be published on the state of current knowledge on recreation area management in Norway's biggest cities. We shall also be investigating recreation area management along the coast, in cities and in green areas close to cities. Another study will look at recreation patterns along the river Alna in Oslo

Researcher Eva Irene Falleth represents NIBR on the programme's steering group.

NIBR, NINA and NIKU are working on another programme too: **Cultural monuments, cultural environments and integrated coastal management.** NIKU is responsible for coordinating this research. The programme aims at upgrading information on our cultural legacy and cultural environments along the coast. At present what information we have is fragmented and lacking. Nor is it optimally organised, complicating planning work and decision making. In this study we will draw on local knowledge and opinions.

Researcher Ragnhild Skogheim represents NIBR on the programme's steering group.

International activity

NIBR works with a wide range of international institutes and bodies, and cross-border activity has grown in recent years, not least in areas concerning environmental, managerial, developmental and regional issues. The Institute is party to a number of projects and several specialists networks, among them the EU's European Co-operation in the Field of Scientific and Technical Research (COST), European Urban Research Association (EURA), OECD and the Joint Nordic Committee on Housing and Urban Research (NSBB). NIBR also collaborates with leading US and European researchers attached to Eurogang, a thematic network for comparative and multi-method research on violent youth groups.

NIBR is a member of the ESPON network together with research centres in twenty-nine different countries. The acronym stands for European Spatial Planning Observation Network. The programme is conducted under the aegis of INTERREG III and aims at encouraging international collaboration within the EU. It is funded by the European Regional Development Fund (ERDF).

NIBR is represented on a range of influential bodies, including Regional Science Association (RSA), UNESCO and European Urban Research Association (EURA).

Through its involvement in development studies, NIBR has established good working relations with a number of universities and research institutions in the Nordic countries, in Asia, Africa and Eastern and Central Europe.

AFRICA

- 1 Ethiopia Impact and implications of the work of Norwegian voluntary organizations
- 2 Malawi
- Business experience exchange programme • Decentralisation and HIV/AIDS
- 3 Mozambique • Parties, citizens and local elections
- 4 Tanzania • Formative process research, Tanzania
- Business experience exchange programme
- 5 Uganda Harmful algal blooms in Ugandan lakes
- 6 Zambia Business experience exchange programme

India • Follow-on project for India watershed development project

6

- 8 Indonesia Environmental collaboration with Indonesia
- 9 China

ASIA

7

• Sino-Norway social policy forum • Managing the environment in inner Mongolia

10 Laos • Luang Prabang decentralisation pilot

- project
- 11 Nepal • Social inclusion and nation building in Nepal

12 Pakistan

13 Saudi Arabia

14 Sri Lanka

Arrivadh

13

2

- Coastal zone plan, Hambantota Impact and implications of the work of Norwegian voluntary organizations
- Agricultural production, organisation and marketing in Sri Lanka Horticultural Sector

• Pakistani migration to Norway; social

• Demographic development study of

• Formative process research, MONDEP

transformation and continuity

15 Vietnam

- Knowledge base fisheries management • Building capacity for development research at the Research Centre for
- Applied Geography • Desk appraisal fisheries law
- Poverty reduction programme in Vietnam

EUROPE

Projects involving several countries OECD territorial database

11

7

12

- The spatial effects of demographic trends and migration
- The role, specific situation and potentials of urban areas as nodes in a polycentric development
- European harmonised procedures for quantification of nutrient losses from diffuse sources (Euroharp)
- ESPON contact point • Integrated analysis of transnational and
- national territories based on ESPON results 18 Latvia • Territorial impacts of European fisheries
- policy
- 16 Central and South-east Europe
 - NGO bargaining power at the municipal level in South-east Europe
 - · Conditionality, corruption and informal networks
 - Local authority collaboration Norway-Bosnia

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17 Russia

- Alternatives to orphanages in
- North-west Russia
- SOS Murmansk



- Latvian social policy A paper
- 19 The Nordic countries
 - Territorial patterns and implications of socioeconomic change in the Nordic peripheries
 - Cross-border partnerships
 - · County councils and development
 - Mid term evaluation - Interreg III ABC

Administration, information and dissemination

ACCOUNTING AND FINANCES

The director of finance/ assistant director is in charge of accounting and finances.

THE RESOURCE DEPARTMENT

The resource department coordinates all non-research activities at NIBR. They include

- Office servicesSwitchboard/reception
- Personnel management
- IT services
- Library
- Information

Contact information:

Library: Inger-Helene Wang Andresen inger.w.andresen@nibr.no

Information officer: Berit Willumsen berit.willumsen@nibr.no.

To order/subscribe to NIBR publications: Sissel Hjellvik sissel.hjellvik@nibr.no

diama .

NIBR has a responsibility to provide information for the public, and our researchers participate actively in debates of relevance to the Institute's activities. The Institute attempts to maintain a balance between publications aimed at the general public, clients, the media and users, and that intended for the national and international scientific communities.

NIBR's resource department is in charge of information and the Institute library

Reports, articles and other literature

The findings of most research projects are generally reported in one of NIBR's own publications. In 2004, NIBR published twenty-four reports and thirty-four working papers. The working papers are published on the web only, and can be accessed at our website. All reports include English and Norwegian summaries. Informative leaflets are distributed in connection with the publications.

A considerable amount of literature from NIBR was published by others. Scientific peer-review journals printed twenty articles and other journals thirty-five articles by NIBR's scientific staff. In addition NIBR researchers either wrote or edited twelve books and other project reports and provided twenty-four contributions to anthologies, compendia and article collections.

Every year NIBR prepares an overview of published literature, ordered by subject matter. These lists can be accessed at our website at www.nibr.no; follow the 'publications' link. It may also be ordered in print from NIBR.

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Regional trends

legionale

NIBR's *Regional trends* is a periodical focusing on a wide range of issues of regional research interest. The contributions derive from commissioned and self-financed projects. There were two editions of Regional trends in 2004. The Ministry of Local Government and Regional Development supports the issues financially. Annual subscriptions (two numbers) cost NOK 150 and can be ordered at NIBR. Separate editions are also available.

NIBR-aktuelt

aktuelt

NIBR aktuelt

NIBR-aktuelt (NIBR news) provides up-tothe-minute information on current projects at the Institute. Three issues were published in 2004. The first dealt with networks and social change, the second with urban development and the third with research on environmental planning. *NIBR-aktuelt* is free and can be ordered from the Institute.



Conferences

Conferences, national and international, are hubs of information exchange. NIBR's researchers attended eighty-three conferences and seminars at home, and delivered thirtynine papers at conferences abroad.

NIBR also arranges conferences and seminars, the most important in 2004 being:

- Pakistani Migration to Norway. Social Transformation and Continuity.
- Economic and political challenges linked to rural-urban development imbalances in China
- Environmental impact assessments of planning proposals in compliance with the Planning and Building Act
- New approaches to outdoor recreation mean new challenges for conservation authorities
- Simplifying the Planning and Building Act
- implications
 for democracy
 and statutory
 rights

Public arrangements

Academic Forum is the name given by NIBR to its open seminars at which we address contemporary issues of relevance to research at NIBR. Four such seminars were held in 2004 on the following issues:

- Universities and the non-university institute sector rivals or partners?
- Physically fit city folk Can venture capital put the skates on
- Norway?
- Crime prevention work among ethnic minorities
 - PUBLIKASJONER



NIBR's library

NIBR's library houses an abundance of titles – 23,000 at the latest count – within each of the disciplines represented at the Institute. The library subscribes to about 180 journals and 12 newspapers.

An important part of the library's information and reference service involves searches or search assistance in bibliographic and other databases on the Internet. The library is party to the National Library's syndicate agreements on access to ISI's citation databases Science Citation Index Expanded, Social Science Citation Index, Arts & Humanities Citation Index and finally the whole-text base Atekst for Norwegian newspapers.

In addition to the literature the Library loans out, we arrange for copies of articles to be made, mainly for NIBR staff, though from time to time for other users too.

Collaboration with other libraries affiliated to the Environmental Alliance runs smoothly. The Alliance is a consortium devised to make economies-of-scale savings regarding subscriptions on printed and electronic journals etc. From left: Kathrine Gangnes, Jon Olav Viste, Mariann Opaker, Inger Balberg, Sissel Hjellvik, Inger-Helene Wang Andresen, Berit Willumsen, Gro Karin Webenstad, Eli Fiskvik and Hossain Emami-Bistgani. Not present: Joakim Langeland.

Management/ Resource department Regional research economy Naustdalslid, Jon Director general/ mag. art. Viste, Jon Olav Director of finance/



Opaker, Mariann

Accountant

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Secretary

Hossain

IT systems

administrator

Emami-Bistgani,

Andresen.

Fiskvik, Eli

Resource director



group



Edvardsen.

Hege Marie

cand. polit.

Foss, Olaf

cand. sociol.

Langeland, Ove

dr. philos.

Research director/



Toresen, Jøran

cand. mag.

Sørlie, Kjetil

cand. act.

Vanberg, Vidar cand. real.



Hanssen, Gro Sandkjær

cand. polit.

Heløe, Leif A.

dr. odont.

dr. polit.



Welfare and living

conditions research

Sverdrup, Sidsel

Research director/

Baklien, Bergljot

Bratt, Christopher

cand. sociol.

(resigned

dr. polit.

(resigned

Brox. Ottar

mag. art.

Clausen, Sten-Erik

cand. psychol.

Feiring, Marte

mag. art.

prof. emeritus

31.12..2004)

dr. polit.



Hjellvik, Sissel Receptionist







Gundersen, Frants







Kann, Frode

cand. oecon.

Webenstad, Gro Karin Secretary

Langeland, Joakim

IT systems assistant



Juvkam, Dag cand. polit.





Moen, Bjørn cand. mag.



Onsager, Knut dr. polit.





Orderud, Geir Inge cand. philol.



Skålnes, Sigrid cand. polit.



Sæther, Bjørnar dr. polit.







Lorentzen, Hilde Research director/



Berglund, Frode



group



Hansen. Tore

30.11..2004)



Helgesen, Marit

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Carlsson, Yngve

Hovik, Sissel dr. polit.

Klausen, Jan Erling



Gotaas, Nora cand. polit.



Ph. D.

Haaland, Thomas cand. mag.







Vabo, Signy dr. polit. (resigned 31.10.2004)





Winsvold, Marte cand. polit.

Vestby, Guri Mette cand. sociol.









Lien, Inger-Lise dr. polit.

Environmental planning research group

Strand, Arvid Research director/ dr. ing.

Arnesen, Odd Eirik cand. polit. (leave of absence from 1.1.2005)

Falleth, Eva Irene dr. ing.

Guttu, Jon dr. ing.

Hanssen, Martin A. cand. polit.

Harvold, Kjell A. cand. polit.

Kleven, Terje dr. ing.

Nenseth, Vibeke mag. art.

Næss, Petter dr. ing

Pløger, John dr. art. (leave of absence from 1.8.2004)

Røe, Per Gunnar dr. polit.

Saglie, Inger-Lise dr. ing.

Schmidt, Lene siv. arkitekt



Skogheim, Ragnhild mag. art.



Tennøy, Aud siv. ing.

Environment and development research group

Tesli, Arne

dr. polit.

Aasen, Berit

cand. sociol.

Research director/







Braathen, Einar cand. polit.

Aasland, Aadne

Ph. D.

Dalfelt, Arne cand. agric.



Ph. D.

Haug, Marit Ph. D.

Holm-Hansen, Jørn cand. polit.





Vedeld, Trond dr. scient.



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Baklien, Bergljot, Christopher Bratt and Nora Gotaas

Anti-dropout programme for upper secondary students An evaluation NIBR Report 2004:19

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Edvardsen, Hege Marie, Jon Guttu and Frode Kann Building and planning act reform Quality underneath the pile of paper

NIBR Report 2004:21 Edvardsen, Hege Marie (ed.)

Regional Policy in Sweden and Norway Same, but different NIBR Report 2004:13

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Kristofersen, Lars B., Christopher Bratt and Nora Gotaas Local measures by child protection services Evaluation of a project in Buskerud NIBR Report 2004:3

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Tennøv, Aud

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Langeland, Ove

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Naustdalslid, Jon

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Konferanse om Europe at the margins. Arrangert av Regional Science Association (RSA), Angers, Frankrike 16.4.2004 Paper: Peripherality, regional cooperation and the gender issue

Conference on gender, environment and societal development in West Nordic and Arctic countries. Arrangert av Jafnrettistofa Islands (Likestillingsrådet), Akureyri, Island 13.–14.11.2004 Paper: Young women in the districts and their expectations for the future

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Berglund, Frode

Kurs i Stortingskunnskap. Arrangert av Stortingets informasjonsseksjon, Stortinget, Oslo 24.3.2004 Paper: Ungdom og politikk

Bjørnsen, Hild-Marte

Konferanse om endringer i velferdsstaten, new public management og konsekvenser for regional og lokal planlegging. Arrangert av Pandagruppen, Oslo 4.–5.11.2004 Paper: Omstilling i offentlig sektor

Fagseminar.

Arrangert av Økonomisk institutt, Universitetet i Oslo. Oslo 11.3.2004 Paper: Off-farm labour participation of farm couples: a comparison of different approaches to model joint decisions

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Supporting local responses til HIV/AIDS. Arrangert av Norad/NIBR, Oslo 25.8.2004 Paper: The relationship between HIV/AIDS programmes and decentralisation efforts (sammen med Arild Schou)

Brevik, Ivar

Kurs i regi av NTL/landsforening 103, Sørmarka 1.–3.2.2004 Paper: Selektiv utstøting fra arbeidslivet og fattigdom: inkludering gjennom lavterskeltilbud

Dagsseminar arrangert av SVs sosialfraksjon på Stortinget, Oslo 20.2.2004 Paper: Utviklingsstatus og utfordringer i eldreomsorgen

Konferansen Omsorg 2004 – nye tider, nye eldre. Trondheim 15.–17.3.2004 Paper: Trekk ved utviklingen i pleie- og omsorgstjenestene og Handlingsplan for eldreomsorgen

Landsledersamling. Arrangert av Kirkens Bymisjon, Klækken hotell, Ringerike 24.3.2004 Paper: Velferd og fattigdom

Storbykonferanse for eldreråd. Arrangert av Det sentrale eldreråd, Oslo 7.–9.6.2004 Paper: Evaluering av handlingsplan for eldreomsorgen (1998–2002)

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Fagdag i Bergen. Arrangert av Husbanken, Bergen 18.11.2004 Paper: Om tilgjengelighet inne i, utenfra og nær boligen

Møte med Byrådsavdeling for byutvikling i Oslo kommune. Arrangert av NIBR, Oslo 3.11.2004 Paper: Hovedtrekk ved framtidige eldres boligpreferanser avledet av Askerundersøkelsen

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Konferanse om barne- og ungdomsidrett i storbyene. Arrangert av Norges idrettsforbund – «storbyforum», Tromsø 26.5.2004 Paper: Barn og unge som står utenfor – aktivisering gjennom idrett Falleth, Eva Irene Verneseminar. Arrangert av Utmarkskommunenes sammenslutning, Gardermoen 18.2.2004 Paper: Kommuner og vernesaker: erfaringer og utfordringer

Åpent møte i Setesdal Arrangert av Forvaltningssekretariatet Setesdal Vesthei – Ryfylkeheiane, Bygland 8.3.2004 Paper: Erfaringer og vurderinger av lokal verneforvaltning

Konferanse om saksbehandling etter verneforskrifter. Arrangert av Forvaltningssekretariatet Setesdal Vesthei – Ryfylkeheiane, Sirdal 14.5.2004 Paper: Dispensasjonspraksis i kommunene i Setesdal Vesthei – Ryfylkeheiane

Landssamling for fylkesmennenes miljøvernavdelinger. Arrangert av Direktoratet for naturforvaltning, Tromsø 24.8.2004 Paper: Kommunal forvaltning av verneområder

Fjell og friluftsliv – ny bruk og forvaltning og nye utfordringer for naturvern. Arrangert av NIBR, Oslo 26.–278.2004 Paper: Virkemidler og myndigheter i områdeforvaltning

Grødeland, Åse Berit Korrupsjon og uformelle nettverk. Arrangert av Chr. Michelsens Institutt, Bergen 19.–20.2.2004 Paper: Uformelle nettverk og korrupsjon i det østlige Sentral-Europa

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Etterutdannelseskurs for arkitekter og planleggere. Arrangert av Arkitekthøgskolen i Oslo, Oslo 15.1.2004 Paper: Boligpolitikk i historisk perspektiv

Kjenn din by. Arrangert av Oslo Bymuseum, Oslo 3.2.2004 Paper: Drabantbyen som skyteskive

Boligplanlegging.

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Arrangert av Norges landsbrukshøgskole, Ås 12.2.2004 Paper: Den gode boligen: fagfolks oppfatning av boligkvalitet gjennom 50 år Kjenn din by. Arrangert av Oslo Bymuseum, Sofienberg – Keyserløkka 18.5.2004 Paper: Fra Grünerløkka til Keyserløkka: den åpne byen (byvandring m/60 tilhørere)

Boligforskning. Arrangert av Norges teknisk-naturvitenskapelige universitet, Trondheim 10.6.2004 Paper: Boligforskning i perspektiv

Boligplanlegging. Arrangert av Husbanken og Hageselskapet, Gjennestad, Vestfold 11.8.2004 Paper: Bebyggelsesplanen (småhusbygging, byboliger, byfornyelse)

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Bokvalitet.

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Harvold, Kjell A. Programkonferanse Marked og samfunn. Arrangert av Norges forskningsråd, Lillestrøm 16.–17.3.2004 Paper: Rikspolitisk retningslinje for jordvern?

Haug, Marit

Fattigdomskonferansen. Arrangert av Norad, Oslo 18.10.2004 Paper: Langsiktige virkninger av FORUTs arbeid på Sri Lanka: styrking av sivilsamfunnet?

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Utvikling av sterke regioner – hvorfor og hvordan? Konferanse arrangert av Distriktskommisjonen, Kristiansand 13.1.2004 Paper: Om vekstkraftige regioner Økt samarbeid om et nytt biblioteklandskap – konferanse. Arrangert av ABM-utvikling m.fl. Bergen 19.1.2004 Paper: Ulike måter å organisere løsningen av kommunal oppgaver på

Bardu kommunes 150-års jubileum. Bardu 6.11.2004 Paper: Fortid, nåtid og fremtid for kommunesektoren

Fylkesmannsmøte. Arrangert av Arbeids- og administrasjonsdepartementet, Florø 4.6.2004 Paper: Er tilsyn forenlig med dialog?

Hovik, Sissel

Den 1. nasjonale fagkonferanse om ledelse og organisering i helsetjenesten. Arrangert av Norges forskningsråd, Hurdal 14.–15.10.2004 Paper: Resultater av sykehusreformen – hvilke og hvorfor? (sammen med Terje Lie, Rogalandsforskning)

Kristofersen, Lars B.

Familiesenter i Norden – «Tidlig intervensjon i Norge»: regionkonferanse. Arrangert av Universitetet i Tromsø, Det medisinske fakultet, Tromsø 6.–8.10.2004 Paper: Evaluering av familiesenterkommunene og seks andre kommuner

Evaluering av Opptrappingsplanen for psykisk helse. Arrangert av Norges forskningsråd, Oslo 2.12.2004 Paper: Foreløpige resultater fra prosjektet Bidrar opptrappingsplanen for psykisk helse til at risikoutsatte barn får mer fleksible hjelpetjenester? Opptrappingsplanens betydning for barne- og ungdomspsykiatri og barnevern

Langeland, Ove

Finansiering og nyskaping. Arrangert av Oslo Arbeiderparti, Oslo 6.1.2004 Paper: Venturekapitalens rolle i innovasjonssystemet

Lønn og belønningssystemer. Arrangert av Norges forskningsråd, Oslo 29.1.2004 Paper: Lønnsfastsettelse og rettferdig fordeling

Finansiering av innovasjon. Faglig forum arrangert av NIBR, Oslo 26.5.2004 Paper: Får venturekapitalen fart på Norge? Seminar om individuell lønn. Arrangert av NAVO, Oslo 25.11.2004 Paper: Rettferdig lønn. Hva er det?

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