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[Direktøren har ordet]



Simulamodellen

Styringsmodell og grunnbevilgning er avgjørende for hvordan et forskningsmiljø fungerer. I Norge har vi i hovedsak to organisasjonsmodeller; universitetene – med en stor grunnbevilgning og en styringsmodell som gir forskerne meget stor individuell frihet og, på den annen side – forskningsinstituttene som har en beskjeden grunnbevilgning og en styringsmodell som er langt nærmere det vi finner i arbeidslivet forøvrig.

Nylig var Arvid Hallén, adm. dir. i Norges forskningsråd, på besøk i Simulasenteret. Han lyttet til våre presentasjoner og oppsummerte ganske presist at Simulasenteret kombinerer universitetenes fokus på grunnleggende forskning basert på en stor grunnbevilgning med forskningsinstituttenes styringsmodell. I Simulasenteret driver vi styrt grunnforskning¹; vi definerer noen få grunnleggende problemstillinger og arbeider med disse over lang tid. Dette reduserer den individuelle friheten vi kjenner fra universitetene, men det øker muligheten til å konsentrere ressursene på et lite antall krevende problemstillinger.

Et annet sentralt trekk ved simulakulturen er at vi arbeider seriøst for å dyrke fram heldagsforskere. Det er et kjent problem at mange dyktige forskere opplever at de mister fokus på forskningen fordi tiden blir spist opp av søknader, rapporteringer og arbeid i råd og utvalg. I tillegg til dette må universitetsforskere også undervise, og ansatte ved forskningsinstitutter må arbeide aktivt for å selge prosjekter til næringslivet. Ingen mener at dette er uvesentlig arbeid, men

tiden til å trenge inn i de kompliserte sammenhengene blir likevel skadelidende. Ønsket om sterkest mulig konsentrasjon om forskningen står i fokus for alle strategiske diskusjoner vi har i Simulasenteret.

Simulasenteret ble etablert i 2001, og denne modellen er nå testet ut i fem år. Virker den? Det er det for tidlig å gi noe definitivt svar på, men Simula har nylig vært gjennom en omfattende evaluering og i innledningen til denne står det blant annet:

The Evaluation Committee is impressed with the progress and level of activity achieved at the Simula Research Laboratory in the comparatively short time since its foundation. The organization has succeeded in generating a vibrant research culture and is now operating as a highly effective research unit with growing international recognition².

Selv om universitetene i Norge er tilbakeholdne med å støtte etableringen av nye forskningsinstitusjoner utenfor universitetene, er de fornøyd med den faglige utviklingen av Simulasenteret:

De fire universitetene har merket seg den meget positive evalueringen av Simulasenterets virksomhet. Både ledelsen og medarbeiderne fortjener honnør for det arbeid som er lagt ned og de resultater som er oppnådd. Vi tror denne positive evalueringen også indikerer en viktig og oppmuntrende generell lærdom: Når vilkårene legges godt til rette og det satses systematisk på kvalitet, er det fullt mulig å bygge opp vitenskapelige kraftsentre på høyt internasjonalt nivå i Norge!3

Og noen virkelig fremragende resultater kan Simulasenteret vise til. I en rangering foretatt av Journal of Systems and Software4 kommer vår Software Engineering avdeling på 14. plass i verden og 3. plass i Europa⁵. I en kommentar til dette skriver Norges forskningsråd på sine hjemmesider⁶ at

[Direktøren har ordet]

Software engineering-miljøet ved Simula Research Laboratory har hatt en fantastisk utvikling siden opprettelsen i 2001, og denne rangeringen er en bekreftelse på det.

Videre registrerer vi at interessen for Simula øker i norsk næringsliv. Dette har resultert i et omfattende forskningssamarbeid mellom Hydro og Simula. Våren 2005 la Regjeringen fram St.meld. 20 Vilje til forskning (2004-2005). Meldingen bar bud om en kraftig opptrapping av Norges satsning på forskning. En spesiell utfordring er knyttet til å øke næringslivets forskningsinnsats. I den sammenhengen kan det være fornuftig å vurdere om Norges forskningsråd bør utvide verktøykassen sin. Kanskje simulamodellen også bør implementeres innenfor andre fagområder?

Ledergruppen

Bak fra venstre: Anita Krohn Thrane, Erlend Arge, Dag Sjøberg, Kjetil Moløkken-Østvold og Kristin Vinje. Foran fra venstre: Olav Lysne, Aslak Tveito og Joakim Sundnes.



- Dette omtales som målrettet eller strategisk grunnforskning i Frascati-manualen.
 Frascati Manual 2002: Proposed Standard Practice for Surveys on Research and Experimental Development
- 2 Evaluation of the Simula Research Laboratory. Report of the Evaluation Committee Investigation. The Norwegian Research Council of Norway 2004.
- 3 Brev fra de fire norske universitetene til Utdannings- og forskningsdepartementet, datert 12. juli 2005.
- 4 Tse, T. H., Chen, T.Y., Glass, R. L.: An assessment of systems and software engineering scholars and institutions (2000–2004). The Journal of Systems and Software 2005;. http://www.elsevier.com
- 5 Undersøkelsen rangerer også enkeltforskere. I denne kommer Magne Jørgensen på tredjeplass i verden og på førsteplass i Europa.
- 6 http://www.forskningsradet.no

[Managing Director]

The Simula Model

Management models and basic funding have an impact on how well a research community functions. In Norway, there are generally two organisational models: on the one hand, there are the universities, based on large basic grants and a management model that gives the researchers considerable individual freedom and, on the other hand, there are the research institutions that have modest basic grants and a management model that is far closer to that found in industry.

Arvid Hallén, Director General of the Research Council of Norway, recently paid a visit to Simula. After listening to our presentations, he pointed out very succinctly the fact that Simula combines the universities' focus on basic research featuring a large basic subsidy with the research institutions' management model. Simula engages in directed basic research¹. We identify a few fundamental issues and then work on them over a long period of time. This places constraints on the individual freedom we know from the universities, but it increases opportunities to concentrate resources on a small number of demanding issues.

Another key feature of the Simula culture is that we make serious efforts to cultivate fulltime researchers. It is no secret that many talented scientists find themselves losing their focus on research since they are submerged in writing applications and reports in addition to serving on boards and committees. University researchers are also required to teach, while employees of research institutions have to make active efforts to promote projects to business and industry. While no one would contend that this work is less than essential, it takes a great deal of time, and can reduce the time researchers can devote to delving into the complexities of their research. The desire to concentrate on research to the greatest possible extent lies at the heart of all the strategic discussions conducted at Simula.

Established in 2001, the Simula model has now been tested for five years. Does it work? It is it still too early to give any definite answer to that, but Simula recently underwent an extensive evaluation. The introduction reads as follows:

The Evaluation Committee is impressed with the progress and level of activity achieved at the Simula Research Laboratory in the comparatively short time since its foundation. The organization has succeeded in generating a vibrant research culture and is now operating as a highly effective research unit with growing international recognition.²-

Although the universities in Norway are hesitant to support the establishment of new research institutions outside the universities themselves, they are pleased with the professional development of Simula:

"The four universities have taken note of the highly positive evaluation of Simula's activities. Management and co-workers all deserve recognition for the efforts they have invested and the results they have obtained. We believe this positive evaluation also teaches us an important, encouraging lesson: When the stage is properly set and systematic efforts are made to achieve high quality, it is definitely possible to build up bastions of scientific excellence of a high international calibre in Norway!"3

Simula can boast of some truly outstanding results. In a ranking undertaken by the Journal of Systems and Software⁴, Simula's Software Engineering Division is ranked 14th in the world and 3rd in Europe⁵. The Research Council of Norway comments on this on its website⁶:

"The Software Engineering Group at the Simula Research Laboratory has made tremendous progress since its establishment in 2001, and this ranking confirms that".

[Managing Director]

Furthermore, we have noticed that Simula is attracting more attention from Norwegian business and industry. This has resulted in extensive research collaboration between Hydro and Simula.

In spring 2005, the Norwegian Government presented White Paper No. 20: The Will and the Way: Research in Norway. The report predicted a powerful escalation of Norway's investments in research. One special challenge involves boosting industrial research. In that context, it might be wise to evaluate whether the Research Council of Norway should enlarge its toolbox. Perhaps the Simula Model might serve as a good role model for other disciplines as well?

- 1 This is referred to as goal-oriented or strategic basic research in the Frascati manual. Frascati Manual 2002: Proposed Standard Practice for Surveys on Research and Experimental Development
- 2 Evaluation of the Simula Research Laboratory. Report of the Evaluation Committee Investigation. The Norwegian Research Council of Norway 2004.
- 3 Letter from Norway's four universities to the Royal Norwegian Ministry of Education and Research, dated 12 July 2005 (authorised translation)
- 4 Tse, T. H., Chen, T.Y., Glass, R. L.: An assessment of systems and software engineering scholars and institutions (2000–2004). The Journal of Systems and Software 2005. http://www.elsevier.com
- 5 The survey also ranks individual researchers. It ranks Magne Jørgensen in third place world-wide and first place in Europe.
- 6 http://www.forskningsradet.no

[Annual report 2005]

The Simula Research Laboratory (Simula) took further steps towards becoming a permanent research institution in 2005, now that international recognition is gaining momentum. The year was characterised by advances in basic research as well as in cooperation with business and industry. Determined efforts were made to follow up the evaluation from 2004.

When Simula was established in 2001, the Research Council of Norway pledged funding for 10 years, on the condition a successful international evaluation was made during the period. In 2004, such an evaluation was highly favourable to Simula's scientific merits and operations. Thus the evaluation established a sound platform for discussions about Simula's future, leading to important political and organisational clarifications in 2005. Simula is located at IT-Fornebu in the muncipality of Bærum.

Since 2004, Simula Innovation has established a major research project in collaboration with Hydro ASA to develop new oil exploration technologies and methods based on Simula's simulation expertise.



Simula's Board of Directors and Administration. From the left: Berit Svendsen, Bjørn Fredrik Nielsen, Hans Christian Benestad, Aslak Tveito, Eivind Hiis Hauge, Anne-Brit Kolstø, Harald Holm Simonsen, Kristin Vinje, Dagfin Brodtkorb, Ingvild Myhre.

Strategic efforts and the follow up of the evaluation

Simula's strategy from 2003 to 2005 attached considerable importance to research of a high international calibre, the education of graduate and post-graduate students, and the establishment of enterprises based on the research performed at the centre. The Evaluation Committee ascertained that Simula has come far in the short time since it was established, but also pointed out areas for potential improvement. Accordingly, several follow-up initiatives were introduced in 2005, and further initiatives will be instituted in 2006.

One of the main initiatives in 2005 was to reorganise into fewer, larger projects in the research departments. The three departments are now concentrating their efforts on a handful of larger-scale projects with their own managers and budgets.

The Evaluation Committee also mentioned that the number of graduate and post-graduate fellows was low compared with the number of academic staff. This is primarily a financial problem. In future, Simula will be more active in terms of applying for external funding for fellowships.

Simula's Board of Directors and administration have also started to draw up a new strategy for 2006 to 2015. The strategy is intended to respond to the challenges pointed out in the evaluation.

Research and cooperation

In 2005, Simula focused on joint projects with institutions in Norway and abroad. Among other things, a comprehensive collaboration agreement was signed with the University of Oslo

(UiO), based on common acknowledgement that the two institutions have concurrent interests in research, teaching and innovation. The agreement formalises their cooperation, describing the responsibility that UiO has in respect of Simula and that the research groups at Simula have in respect of UiO.

Simula organised several major seminars and conferences during the year. In June 2005, the centre organised the International Conference on Parallel Processing (ICPP), one of the main conferences in its field. ICPP has been organised annually since 1972, and Simula is the second European institution to host it. This year's conference attracted 180 delegates from all over the industrialised world.

Simula also organised a large-scale seminar for Norwegian network researchers in October, and a seminar in December that attracted 100 software developers from cooperating institutions.

Simula aspires to attract outstanding foreign researchers. In 2005, the centre hosted exceptionally competent scientists from Canada in visiting researcher Lionel Claude L. Briand, an international capacity in his field, and PhD students James Dzidek and Mary MacLachlan.

The Board was pleased to see the research programme eVITA (eScience - Infrastructure, theory and applications) established as from 1 January 2006. eVITA began as a Simula initiative. The programme is intended to help Norway develop a modern, internationally competitive infrastructure and to promote the use of computational science as the third path of science, i.e., in addition to experimentation and theory.

Favourable feedback

The Board was pleased that Simula received favourable mention from important players during the year. The universities in Oslo, Trondheim, Tromsø and Bergen took note of the highly positive evaluation of Simula's activities, according to a letter from the university rectors to the Ministry of Education and Research in July. The university presidents pointed out that when the stage is properly set and systematic efforts are made to achieve high quality, it is definitely possible to build up bastions of international-quality scientific excellence in Norway.

Arvid Hallén, Director General of the Research Council of Norway, remarked that Simula combines the universities' focus on basic research, based on a single large basic grant, with the management model used by the research institutes. The Research Council also confirmed that Simula's long-term, generous financial support has worked according to the intention, that the framework conditions have made it possible to take advantage of entirely new methods in its research, and that the employees can do research on full-time basis without other obligations.

Abelia, the Association for Knowledge and Technology Enterprises under the auspices of the Confederation of Norwegian Business and Industry (NHO), praised the SE Department for optimising the conditions for focused, long-term research. According to Abelia, SE provides important, highly relevant industrial research that should be further upgraded and is highly significant for revitalisation in the public sector as well as for the IT industry's competitiveness.

International Ranking

In 2005, the prestigious "Journal of Systems and Software" ranked Professor Magne Jørgensen of Software Engineering (SE) as the best researcher in Europe, and number three in the world, in his field. Jørgensen competed against 3987 other researchers. At the same time, Simula was ranked number three in Europe and number 14 in the world. Jørgensen, one of the researchers on the Abelia project SPIKE, has published ground-breaking work on software cost estimation.

It is also gratifying to note that the Association of International Professional Business Women (AIPBW) named Amela Karahasanović one of Norway's ten most influential female immigrants. Karahasanović, originally from Bosnia Herzegovina, is a post-doctoral research fellow at Simula's SE Department and an associate professor at UiO's Department of Informatics.

[Annual report 2005]

Long-term funding

In the light of the evaluation, the Research Council of Norway decided to extend its contract with Simula until 2010. The Simula Centre's Board has also asked the administration to work towards a 10-year contract with the Research Council, given that a new five-year contract could be perceived as short-term and engender a risk of researchers leaving as 2010 approaches.

The Evaluation Committee proposed that Simula secure a rolling contract based on evaluations every fifth year and new 10-year contracts contingent upon favourable evaluations. This was the basis for the administration's work on a new long-term research contract with the Research Council and the efforts to secure more long-term funding. The Board notes with satisfaction that the Storting's Standing Committee for Finance and Economic Affairs has given a positive signal across party lines regarding a contract up to 2015, and that this will be followed up in the central government budget for 2006. This is contingent inter alia on a new international evaluation of Simula being made by the end of 2010. If that is also favourable, the Ministry of Education and Research will agree to further extend the contract with Simula until 2015. The question of future location and organisation should be considered eventually, for example, in connection with such an evaluation.

Industrial cooperation

The discussion about Simula's involvement in industrial cooperation was clarified at the AGM in June. The State, represented by the Ministry of Education and Research, owns 80 per cent of Simula, and the Ministry's representative at the AGM made it clear that the Ministry takes a favourable view to Simula increasing its income from services rendered. The Ministry's representative also stated that more collaboration with business and industry, e.g. research cooperation with Hydro, is compatible with the social responsibility ascribed to Simula in its articles of association.

In the form of an addendum to the minutes of the AGM, the Ministry's representative also stated that: "The company should also strive to take part in comparable binding joint projects that can contribute to innovation and revitalisation in industry and society. By the same token, the company's Board should be aware that the company represents a very important basic research environment in Norway, so that any new joint projects must be assessed in the light of this and relative to the Articles of Association, which state that the company shall engage in long-term basic research. As owner, the Ministry of Education and Research is of the opinion that it is important that the company not develop in a direction entailing that external earnings would place pressure on the company's basic research profile." The Ministry's representative also pointed out that the company has substantial public funding, so there should not be any State cross-subsidisation of assignments for other principals. The administration and the Board now feel that the principle that applies to this aspect of industrial cooperation has been clarified. In future, Simula will seek to cooperate with business and industry to develop solutions, enhance the relevance of the research, and boost the funding available for basic research. Simula's policy is to avoid short-term projects. Technology and consultancy projects should preferably be organised as independent companies or be conducted in collaboration with external partners. The Board has followed through on this by deciding that the technologyoriented development segment of the Hydro project should be organised under the company Kalkulo AS, which will be established in 2006.

Administrative conditions

In February 2005, Simula announced plans to expand its activities by augmenting the administration and adding several new researcher positions. Many applications were received. After careful consideration, three very well-qualified managers were hired. With Kristin Vinje as the new assistant director general with responsibility for administration, Kjetil Moløkken-Østvold as the new assistant director general with responsibility for research and Anita Krohn Thrane as the new managing director of Simula Innovation, Managing Director Aslak Tveito has a strong management team that is well equipped to further develop the research centre.

Simula's corporate culture

In 2005, Simula produced a special memorandum describing the corporate culture intended to distinguish the work being done there. The Centre is to attach considerable importance to actively restoring the concept of full-time researcher and reducing the administrative burdens placed on researchers. The memo also stresses that the centre focuses on directed basic research where individual researchers' freedom to pursue their own ideas is less than at the universities, but where they nonetheless have considerable freedom to take decisions about their own work within defined directions and projects. Simula's corporate culture shall otherwise be characterised by quality, honesty, credibility and efficiency; and Simula should be a place where all employees are aware that their jobs are important.

Finances

Simula's aggregate operating revenues totalled MNOK 64,1 in 2005. Project revenues increased from MNOK 10,2 in 2004 to MNOK 15,1 in 2005. The net result for the year was MNOK 1,17 which was transferred to equity capital. The going concern assumption applies and is the basis for the annual accounts. The company has developed a satisfactory operating structure. No situation has arisen since year end that impacts the accounts as presented.

Employees and equal opportunity

At year end, Simula had 67 full-time and 13 part-time co-workers. Of the 67, 52 were men and 15 women, while 59 were Norwegian and eight were foreign nationals. Simula takes a proactive position on equal opportunity and one of its goals is to hire more women. The Board appreciates that two women were recruited to management during the year, and that the boards of Simula and all subsidiaries consist of at least 40 per cent women. The boards of directors of Simula Innovation AS and Kalkulo AS will have 50 per cent women. No work-related illnesses or accidents were reported during the year. Simula's activities do not pollute the outdoor environment.

Conclusion

The Board of Directors considers that the important clarifications and other initiatives implemented during the year constitute a very strong platform for Simula's further development. So saying, the Board of Directors thanks all employees for their dedicated efforts in the past year. The current Board also takes this opportunity to thank the directors who completed their terms at the AGM in June. Some of them had been involved in the development of Simula ever since the start in 2001.

Fornebu March 9, 2006 The Board of Directors

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läns Christian Benestad

Anna Brit Kolstø

Dagfin Brodtkorb

Chair of the Board

Inavild Myhre

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Aslak Tveito Managing Director 11

Eivind Hiis Hauge

∬ Bjørn Fredrik Nielsen

[Financial statement 2005]

Income statement/ Resultatregnskap

	Note	2005	2004
OPERATING REVENUES Driftsinntekter	6	64 101 023	58 259 166
OPERATING EXPENSES Driftskostnader Personnel costs Lønnskostnad Depresiation of fixed assets. Audministration driftsmid	4,5 Ver 3	40 641 644 2 324 661	37 417 549 2 397 411
Depreciation of fixed assets Avskrivning varige driftsmid Other operating expenses Annen driftskostnad	ier 3	20 201 328	20 923 004
TOTAL OPERATING EXPENSES Sum Driftskostnader		63 167 634	60 737 964
OPERATING PROFIT/ LOSS Driftsresultat		933 389	-2 478 798
FINANCIAL ITEMS Finansposter			
Other interest income Annen renteinntekt		207 392	210 535
Other financial income Annen finansinntekt		239 346	2 140
Other interest expenses Annen rentekostnad		23 374	5 513
Other financial expenses Annen finanskostnad TOTAL FINANCIAL ITEMS Sum finansposter		180 980 242 384	83 232 123 930
NET PROFIT/ LOSS Årsresultat		1 175 774	-2 354 868
ALLOCATION OF PROFIT Disponering av årsresultat			
Transferred to equity Overført annen egenkapital		1 175 774	
TOTAL ALLOCATED Sum disponert		1 175 774	-2 354 868

[Financial statement 2005]

Balance Sheet/ Balanse

	Note	2005	2004
FIXED ASSETS Eiendeler			
Fixed assets Varige driftsmidler			
Furniture, equipment, etc Driftsløsøre, inventar o.l. Total fixed assets Sum varige driftsmidler	3	3 351 190 3 351 190	5 350 047 5 350 047
Financial fixed assets Finansielle anleggsmidler	10	4.050.000	4 050 000
Investments in subsidiaries Investeringer i datterselskap Total financial fixed assets Sum finansielle anleggsmidler	10	4 356 300 4 356 300	1 356 300 1 356 300
TOTAL FIXED ASSETS Sum anleggsmidler		7 707 490	6 706 347
CURRENT ASSETS Omløpsmidler			
Receivables Fordringer			
Customer receivables Kundefordringer		1 426 504 2 630 078	573 608 4 230 955
Other receivables Andre fordringer Total receivables Sum fordringer		4 056 583	4 804 563
Bank deposits Bankinnskudd		3 261 919	3 080 848
TOTAL CURRENT ASSETS Sum omløpsmidler		7 318 502	7 885 411
TOTAL ASSETS Sum eiendeler		15 025 992	14 591 757

[Financial statement 2005]

Balance Sheet/Balanse

	Note	2005	2004
EQUITY AND LIABILITIES Egenkapital og gjeld			
EQUITY Egenkapital			
Payd-in capital <i>Innskutt egenkapital</i> Share capital <i>Selskapskapital</i> Total paid-in capital <i>Sum innskutt egenkapital</i>	7,8	1 500 000 1 500 000	1 500 000 1 500 000
Earned equity Opptjent egenkapital Other equity Annen egenkapital Total earned equity Sum opptjent egenkapital	8	3 484 909 3 484 909	2 309 135 2 309 135
TOTAL EQUITY Sum egenkapital		4 984 909	3 809 135
LIABILITIES Gjeld			
Short-term liabilities Kortsiktig gjeld Liabilities to credit institutions Gjeld til kredittinstitusjoner Accounts payable Leverandørgjeld Duties payable Skyldige offentlige avgifter Other short-term liabilities Annen kortsiktig gjeld Total short-term liabilities Sum kortsiktig gjeld		397 646 2 629 629 3 575 131 3 438 677 10 041 083	136 816 2 960 074 3 029 054 4 656 677 10 782 622
TOTAL LIABILITIES Sum gjeld		10 041 083	10 782 622
TOTAL EQUITY AND LIABILITIES Sum egenkapital og gj	ield	15 025 992	14 591 757

Note 1 - Accounting principles

The financial statements have been prepared pursuant to the regulations in the Norwegian Accounting Act of 1998 and Norwegian accounting standards.

Main rule for the valuation and classification of assets and liabilities

Assets intended for permanent ownership or use are classified as fixed assets. Other assets are classified as current assets. Receivables to be paid back within one year are always classified as current assets. The same criteria are applied to the classification of short- and long-term liabilities.

Fixed assets are valued at acquisition cost, but written down to their fair value if the reduction in value is believed to be of a permanent nature. Fixed assets are depreciated systematically over the useful life of the asset. Long-term liabilities are recognised at their nominal values on the date the debt was incurred. Long-term liabilities are not revalued to fair value in response to interest rate fluctuations.

Current assets are valued at acquisition cost or fair value, whichever is lower. Short-term liabilities are recognised at their nominal values on the date the debts were incurred. Short-term liabilities are not revalued to fair values in response to interest rate fluctuations.

Certain items are valued according to other rules, as explained below.

Foreign currency

Assets and liabilities in foreign currencies are translated to Norwegian kroner at the mid-rates quoted by Norges Bank on 31 December.

Tangible fixed assets

Fixed assets are generally depreciated over the expected useful life of the asset. Depreciation is generally distributed on a straight line basis over the expected useful life of the asset.

Receivables

Accounts receivable and other receivables are recorded at nominal amounts less provisions for anticipated losses on bad debts. Provisions for losses are based on individual assessments of the collectability of each receivable. In addition, if necessary, a general provision is made for anticipated bad debts on other receivables.

Pensions

A straight line earning profile is used to account for pensions and assumptions are made regarding expected salary upon retirement.

Taxes

The company has no tax expenses since its activities are not considered taxable.

Note 2 – Financial market risk

The company has little exposure to financial market risk.

Note 3 - Fixed assets

	Computer equipment	Furniture, equipment, etc.	Total
Acquisition cost at 1 January	4 180 775	5 234 561	9 415 336
Acquisitions 2005	290 388	95 647	386 035
Disposals 2005	60 326	-	60 326
Acquisition cost at 31 December	4 410 837	5 330 135	9 740 972
Acc. depreciation	3 574 455	2 915 327	6 489 782
Book value 31 December	936 382	2 414 808	3 351 190
Ordinary depreciation	1 288 266	1 036 395	2 324 661
Depreciation in %	20 - 50%	20 - 33%	

[Notes]

Note 4 – Pension expenses

The company has a pension plan that covers a total of 62 people. The pension plan provides defined future benefits. Pension benefits depend on the individual employee's number of years of service, salary level upon retirement age, and social security benefits. The collective pension agreement is financed by building up pension funds under the auspices of the Norwegian Public Service Pension Fund.

Note 5 – Payroll expenses, number of employees, remuneration, etc.

Payroll expenses	2005	2004
Salaries	31 396 325	29 665 178
National insurance contributions	4 539 115	4 435 116
Pension expenses	2 714 502	2 036 615
Other benefits	1 991 702	1 280 640
Total	40 641 644	37 417 549
Average man-years of labour	63	58
Salaries and benefits to top management	Managing director	
Salaries	960 218	
Pension contributions	67 170	
Other benefits	88 941	

Board of Directors

The Board of Directors was paid total fees of NOK 174 000.

16 Auditor

The auditor was paid NOK 38 700, and NOK 21 600 in fees for other services.

Note 6 - Operating income

The company's operating income was as follows:		
Research funding	NOK	49 000 000
Subsidies from the RCN and the EU	NOK	10 561 474
Services for the subsidiary	NOK	3 571 878
Remuneration for research fellows	NOK	821 398
Other income	NOK	146 273
	NOK	64 101 023

Note 7 – Share capital and ownership structure

The company's share capital consists of 1 000 shares with a nominal value of NOK 1 500 per share.

The shares are owned by:

The Norwegian state /repr. by the Ministry of Education and Research	80%
The Norwegian Computing Centre	10%
Sinvent AS	10%

Note 8 - Equity

	Share capital	Other equity	Total equity
Equity at 1 Jan	1 500 000	2 309 135	3 809 135
Profit/loss for the year	-	1 175 774	1 175 774
Equity at 31 December	1 500 000	3 484 909	4 984 909

Note 9 - Bank deposits

The company had locked-in bank deposits of NOK 1 446 876 in connection with the lease and NOK 1 791 265 in restricted deposits relating to withholding taxes.

[Noter til regnskapet]

Note 10 - Shares

The company owns all the shares in the subsidiary Simula Innovation AS. The subsidiary earned a loss of - NOK 2 820 099. At 31 December 2005, the company's equity totalled NOK 1 376 084.

With reference to §3-2 of the Accounting Act, no consolidated accounts have been drawn up.

In connection with a project headed by the subsidiary, the company provided services aggregating NOK 3 571 878. The subsidiary was also charged for a share of the rent and infrastructure amounting to NOK 778 993.

At 31 December 2005, claims on the subsidiary totalled NOK 1 157 418.95.

Note 1 – Regnskapsprinsipper

Årsregnskapet er satt opp i samsvar med regnskapsloven 1998. Det er utarbeidet etter norske regnskapsstandarder.

Hovedregel for vurdering og klassifisering av eiendeler og gjeld

Eiendeler bestemt til varig eie eller bruk er klassifisert som anleggsmidler. Andre eiendeler er klassifisert som omløpsmidler. Fordringer som skal tilbakebetales innen et år er uansett klassifisert som omløpsmidler. Ved klassifisering av kortsiktig og langsiktig gjeld er analoge kriterier lagt til grunn.

Anleggsmidler vurderes til anskaffelseskost, men nedskrives til virkelig verdi når verdifallet forventes ikke å være forbigående. Anleggsmidler med begrenset økonomisk levetid avskrives planmessig. Langsiktig gjeld balanseføres til nominelt mottatt beløp på etableringstidspunktet. Langsiktig gjeld oppskrives ikke til virkelig verdi som følge av renteendring.

Omløpsmidler vurderes til laveste av anskaffelseskost og virkelig verdi. Kortsiktig gjeld balanseføres til nominelt mottatt beløp på etableringstidspunktet. Kortsiktig gjeld oppskrives ikke til virkelig verdi som følge av renteendring.

Enkelte poster er vurdert etter andre regler, og redegjøres for nedenfor.

Valuta

Pengeposter i utenlandsk valuta omregnes til balansedagens kurs.

Varige driftsmidler

Varige driftsmidler avskrives over forventet økonomisk levetid. Avskrivningene er som hovedregel fordelt lineært over antatt økonomisk levetid.

Fordringer

Kundefordringer og andre fordringer oppføres til pålydende etter fradrag for avsetning til forventet tap. Avsetning til tap gjøres på grunnlag av en individuell vurdering av de enkelte fordringene. I tillegg gjøres det for øvrige kundefordringer, om nødvendig, en uspesifisert avsetning for å dekke antatt tap.

Pensjoner

Ved regnskapsføring av pensjon er lineær opptjeningsprofil og forventet sluttlønn som opptjeningsgrunnlag lagt til grunn.

Skatter

Selskapet har ikke innarbeidet skattekostnader da virksomheten ikke er vurdert å være skattepliktig.

[Noter til regnskapet]

Note 2 - Finansiell markedsrisiko

Selskapet er i liten grad eksponert for finansiell markedsrisiko.

Note 3 - Anleggsmidler

	Datautstyr	Inventar, utstyr m.v.	Sum
Anskaffelseskost 1/1	4.180.775	5.234.561	9.415.336
Anskaffet 2005	290.388	95.647	386.035
Avgang 2005	60.326	-	60.326
Anskaffelseskost 31/12	4.410.837	5.330.135	9.740.972
Akk.avskrivninger	3.574.455	2.915.327	6.489.782
Bokf~ rt verdi 31/12	936.382	2.414.808	3.351.190
Ordinære avskrivninger	1.288.266	1.036.395	2.324.661
Avskrivning i %	20 - 50%	20 - 33%	

Note 4 – Pensjonskostnader

Selskapet har pensjonsordning som omfatter i alt 62 personer. Ordningen gir rett til definerte fremtidige ytelser. Disse er i hovedsak avhengig av antall opptjeningsår, lønnsnivå ved oppnådd pensjonsalder og størrelsen på ytelsene fra folketrygden. Den kollektive pensjonsavtalen er finansiert ved fondsoppbygning organisert i Statens pensjonskasse.

Note 5 – Lønnskostnader, antall ansatte, godtgjørelser m.m.

Lønnskostnader	2005	2004
Lønninger	31.396.325	29.665.178
Folketrygdavgift	4.539.115	4.435.116
Pensjonskostnader	2.714.502	2.036.615
Andre ytelser	1.991.702	1.280.640
Sum	40.641.644	37.417.549
Gjennomsnittlig antall årsverk	63	58
Ytelser til ledende personer	Daglig leder	
Lønn	960.218	
Kostnader til pensjonsordning	67.170	
Annen godtgjørelse	88.941	

Styret

Til styret er utbetalt et honorar på totalt kr. 174.000,-.

Revisor

Til revisor er utbetalt kr. 38.700,- for revisjon og kr. 21.600,- for annen bistand.

Note 6 - Driftsinntekter

Selskapets driftsinntekter fordeler seg som følger:		
Tilskudd til forskning	kr.	49.000.000
Tilskudd fra NFR og EU	kr.	10.561.474
Tjenester levert datterselskapet	kr.	3.571.878
Refusjon for stipendiater	kr.	821.398
Øvrige inntekter	kr.	146.273
	kr.	64.101.023

Note 7 – Aksjekapital og eierstruktur

Selskapets aksjekapital består av 1.000 aksjer à kr. 1.500,-.

Aksjene er eiet av:

Den norske stat v/Utdannings- og forskningsdepartementet	80%
Stiftelsen Norsk Regnesentral	10%
Sinvent AS	10%

Note 8 - Egenkapital

	Aksjekapital	Annen egenkapital	Sum egenkapital
Egenkapital 1/1	1.500.000	2.309.135	3.809.135
Årets resultat	-	1.175.774	1.175.774
Egenkapital 31/12	1.500.000	3.484.909	4.984.909

Note 9 - Bankinnskudd

Av innskudd i bank er kr. 1.446.876,- bundne midler i forbindelse med inngåtte leiekontrakter og kr. 1.791.265,- er bundne midler vedrørende ansattes skattetrekksmidler.

Note 10 - Aksjer

Selskapet eier alle aksjer i datterselskapet Simula Innovation AS. Resultatet i datterselskapet ble negativt med kr. 2.820.099,-. Selskapets egenkapital pr. 31/12-05 var kr.1.376.084,-. Under henvisning til regnskapslovens § 3-2 er konsernregnskap ikke utarbeidet.

Selskapet har i forbindelse med et prosjekt ledet av datterselskapet levert tjenester for totalt kr. 3.571.878,-. I tillegg er datterselskapet belastet for andel av leie og infrastruktur for totalt kr. 778.993,-.

Fordring på datterselskap pr. 31/12-05 utgjorde kr. 1.157.418,95.

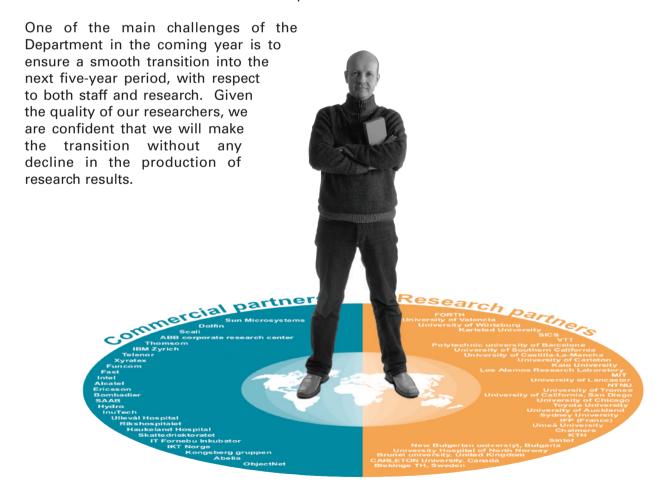
[The Networks and Distributed Systems Department]

A year of change

2005 was the final year of the first five-year period at Simula. These have been years of hard and dedicated work, during which every member of the staff has shown a determination to deliver research results of top quality. At the end of such a period, it is natural for individuals to reflect on the past as well as to wonder what the future may bring. After due consideration, two of ND's senior researchers have decided that one period is sufficient, and have chosen to return to the Department of Informatics at the University of Oslo, taking one research project with them. Fortunately, the tight cooperation between Simula and the University makes us confident that cooperation will not suffer.

As some people leave, others will join and research will continue in an uninterrupted progression. In the coming year, we will begin a new and exciting research project at Simula. This project, named "Relay", will focus on resource utilization in time-dependent large-scale distributed systems. One of the main goals of the project is to develop, integrate and combine mechanisms to derive more scalable, less resource demanding, high performance large-scale distributed multimedia systems. The senior researchers in this project have a strong publication record, and we have high expectations for its further development.

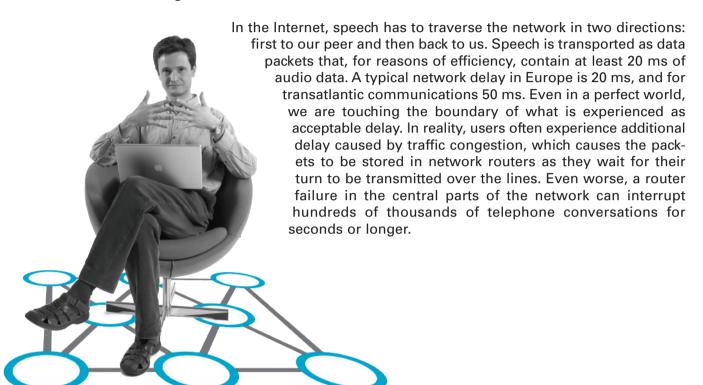
The Icon project, which focuses on interconnection networks, and the Vinner project, which works on resilience in backbone and access networks, have progressed remarkably well in 2005. Icon is now firmly established as a continuous contributor to the most prestigious journals in the area, and Vinner has received considerable attention from international industry. Vinner is described in more detail in a separate article.



[The Networks and Distributed Systems Department]

Increasing Internet Resilience

Many of us have cancelled our old analogue and ISDN telephones in favor of IP-based solutions. Experiences are largely positive, the most serious complaint being the long communication delay. The human brain is sensitive to this delay; if the time for our peer to respond is more than approximately 150 milliseconds longer than in face-to-face conversations, we believe a misunderstanding has occurred.



The cornerstones of the present Internet architecture were laid more than 30 years ago, with the exchange of static data between trustworthy parties in mind. Today, we witness the convergence of audio, video and data communications on the Internet, as well as its ever-increasing importance in all spheres of life. For these new services, the Internet has been slow to both planned and unexpected changes in the network infrastructure and traffic patterns.

Resilience is the ability of a system to adapt to changes that restrict its availability and performance. The fundamental changes in the requirements on the Internet infrastructure have resulted in network resilience becoming a research topic of high importance, on both the theoretical and applied levels.

In 2005, the Networks and Distributed Systems Department at the Simula Research Laboratory started a new project, named Vertical and Horizontal Internet Resilience (VINNER). The main project objective is to understand and improve the resilience mechanisms of the Internet. Network resilience covers factors that pertain to network control, transport and management. VINNER aims to address all of these aspects, in different wired and wireless network technologies, and across protocol layers.

VINNER has developed a novel method for network protection in the Internet, called "Resilient Routing Configurations" (RRC). RRC is based on the intelligent creation of alternative routing data, which can be used to bypass failed or congested portions of the network as soon as the problem is noticed. RRC has performed very well in laboratory tests and has drawn considerable attention from the research community. Furthermore, with strong support from Simula Innovation AS, our solution is drawing significant attention from the industry, including a world-leading manufacturer of communication equipment.

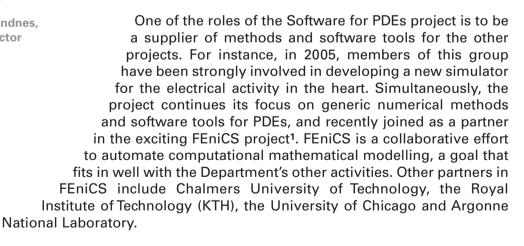
[The Scientific Computing Department]

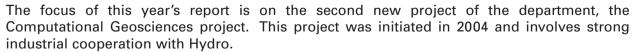
Increased application focus

The Scientific Computing Department studies development of reliable and efficient software for solving partial differential equations (PDEs). The work in the department is a blend of generic methods and tools and activities geared towards specific applications. In 2005 the focus on applications has been increased, as the project portfolio was increased from two to four projects, adding two projects focusing on very specific scientific applications.

One of these, named Inverse problems, investigates the possibility of using ECG recordings, mathematical modelling and computers to diagnose heart infarctions. Starting out as part of the Cardiac Computations project, this activity showed great promise and was organized as a separate project from January 2005. Good progress on the activity has been made through the year, and the project team has started on the major task of applying the methodology to real-world cases, employing geometrical data and ECG recordings from heart patients in hospitals.

In spite of the organization of the inverse problems activity as a separate project, the Cardiac Computations project saw an increase in collaborative, application-oriented research projects in 2005. The collaboration with Ullevål University Hospital, which is focused on studying cellular mechanisms during heart failure, showed good results and an increase in activity through the year. Collaboration with Haukeland University Hospital in Bergen is also emerging, with the aim of studying atrial arrhythmias and their treatment by radiofrequency ablation.







Dr. Joakim Sundnes, Research Director

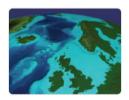
[The Scientific Computing Department]

Computational Geosciences project

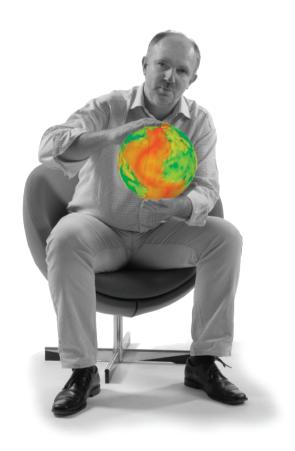
Simula is involved in several research activities within the field of computational geosciences, working closely with its industrial partner, Hydro ASA (www.hydro.com). Some of these activities focus on the numerical simulation of geological processes, while others concentrate on new ways of representing and visualizing large-scale geological datasets.

Based on geoscientists' need to access, and identify the relations between, large datasets on different scales, Simula is currently conducting research on data structures and advanced visualization techniques suited for interactive presentation that allows seamless transition between datasets. The aim is to provide the technology needed for multi-layer, multi-resolution data browsing that can support industrial decision-making.





With respect to the simulation of processes, we are addressing the complicated interplay between heat transfer, single-phase fluid flow and deformation that take place in sedimentary basins. Such basins are often associated with magmatic activity, where intrusions with high temperature can change the basin properties significantly and influence the maturation and migration of hydrocarbons.



[The Software Engineering Department]

Empirical Studies of Software Development

The main objective of the research conducted by the Software Engineering (SE) Department is to provide empirically-based evidence of how different processes, methods, techniques and tools can be applied in a cost-effective way to develop complex software systems.

The research is organized into three projects:

BEST - Better Estimation of Software Tasks

The BEST project focuses on how to improve expert judgment-based software cost estimates and cost uncertainty assessments through better processes, process support and better learning/training processes. The results from the BEST project are intended to contribute to better control of software projects and, consequently, more efficient use of IT resources and investments.

OOAD - Object-Oriented Analysis and Design

The goal of this project is to evaluate and improve the cost-effectiveness of object-oriented analysis and design technologies in an industrial context. Empirical evaluations are required to understand when, how and why proposed technologies might be beneficial. In turn, such a body of knowledge can serve as a basis for improving the proposed technologies.

SERM – Software Engineering Research Methods

The goal of this project is to advance the state of the art of empirical software engineering research. The research problem to be addressed is how to develop methods, infrastructures and apparatus that will significantly improve the conducting of experiments and other empirical studies in software engineering.



Why Industry Research Collaborations Matter!

The SE Department is a pioneer in carrying out realistic, controlled SE experiments by having professional software developers perform development tasks in a controlled, but still industrially relevant, environment. Conducting controlled experiments is the main scientific method for revealing relationships between software development deliverables, practices and technologies, and as such can offer important new insights to the software industry.

In addition to experiments in controlled settings, it is also of paramount importance to conduct case studies on actual development projects to better understand the practical requirements for the successful application of new technologies and to assess the actual costs and benefits of deploying them in the field. In other words, we need to determine how technologies with high potential scale up to complex but typical settings and project conditions. Conducting such case studies is time-consuming and has substantial costs for both the research and industrial partners. However, we believe that these drawbacks are outweighed by the highly significant advantages for both industry and research:



[The Software Engineering Department]

- Case study research can have a positive impact on the cost-effectiveness of the processes, methods, techniques and tools used in a specific company, thus increasing its competitiveness.
- From the research perspective, case studies provide invaluable insights into the prerequisites for the successful deployment and tailoring of new technologies.

Thus, controlled experiments and case studies together constitute a comprehensive body of evidence by providing complementary information on the advantages and challenges of new software technologies. In the following, the importance of industry collaborations and case studies is illustrated by our current research collaborations with ABB and Telenor.

The ABB project

Model-driven development with the Unified Modeling Language (UML) has become a de facto standard in industry, and there are many claims for the positive effects of modelling object-oriented systems using methods based on UML. However, there are still few reported experiences of UML-based development in large, industrial projects. Consequently, a case study was initiated in collaboration with ABB, a global company with 120 000 employees. The results of our study showed several improvements due to the introduction of UML in ABB; in particular, with respect to traceability from requirements to code, design quality, testability, communication and documentation. However, the results also showed that the positive effects of UML-based development were reduced due to such factors as 1) legacy code that it was not feasible to reverse engineer into UML, 2) training that was not particularly well adapted to this project, and 3) modelling tools that had insufficient functionality. The results have been used to improve ABB's development methodology.

The Telenor project

Telenor is among the largest mobile operators in the world, with over 67 million subscribers. The OOAD project has an on-going collaboration with a large development project in Telenor. Researchers in the SE Department work with the project to improve their release management and quality assurance processes, which in turn is expected to result in a better product with fewer faults in the production system. Such faults can result in expensive failures and must be avoided to the greatest possible extent. On the basis of historical project data and measures of structural properties of the software, we have developed fault prediction models that can help the developers to discover a large portion of the faults after changes have been performed and before the system becomes operational.

The industry is our lab!

Through industry-research collaboration, we help to build a body of knowledge and expertise that is essential for developing higher quality software systems, within shorter timelines, and in a more predictable way. As an engineering discipline, our goal must be to find realistic solutions to problems faced by our industrial partners. Given the growing role of software technology in all areas of the economy, our impact on innovations in private and public industry and commerce is bound to grow in importance.

[Doctorates and Masters Degrees 2005]

Doctorates (Dr.Scient)	Supervisors	Thesis
Davik, Bjørn Fredrik	Gjessing	Fairness Aspects of Buffer-Insertion Rings in General and Resilient Packet Rings in Particular
Eide, Viktor S. Wold	Eliassen/ Lysne	Exploiting Event-Based Communication for Real-Time Distributed and Parallel Video Content Analysis
Halvorsen, Frode	Langtangen/ Aukrust	Mathematical Modeling of Shape Variations on Extruded Aluminium Sections
Ingebrigtsen, Linda	Grøttum/Tveito	On the local error in operator splitting schemes applied to diffusion-convection-reaction equations
Vokác, Marek	Sjøberg/Arisholm	On the practical use of design patterns
Masters (Cand.Scient)	Supervisors	Thesis
Angell, Lise	Cai/ Langtangen	High Quality Visualization with RenderMan
Amundsen, Ole Morten	Langtangen/Huseby	Stochastic Event Simulation of Oil Recovery Projects
Anh, Nguyen Bao	Mardal/Torkildsen/ Wang	Visualisering av sammenhengen mellom krefter på et skrog og skrogets bevegelse i sjø
Bommen, HåkonTorjus	Eide/Eliassen	Compression Methods for Video Streaming over an Event Notification Service
Bredesen, Rolv E.	Hakim / Langtangen	PvPython: Pythonizing Two Weather Models
Engvik, Tore	Eliassen	Separating the QoS Concern in QuA using Aspect Oriented Programming
Enerstvedt, Knut-Erik	Langtangen	Finite Volume Methods in Diffpack
Hinkel, Unni Nyhamar	Karahasanović/ Sjøberg	Evaluating Methods for Data Collection during Software Engineering Experiments
Jahr, Arthur	Krogstie /Sjøberg	Development and maintenance of IT- systems in Norwegian organizations
Jensen, Frank Norman	Eide/Eliassen	Adaptive Video Streaming over an Event Notification Service
Johansen, Morten Lied	Langtangen	Building a Better Make - Implementing PyMek

Doctorates and Masters Degrees 2005]

Levine, Annette Kristin Karahasanović/ Study of Comprehension Strategies and Sjøberg Difficulties by Novice Programmers Performing Maintenance Tasks on **Object-Oriented Systems** Mardal/Staff Solving the Equations steady Stokes using Ligner, Erica Madeleine the Parareal Algorithm Magistad, Astrid Elise Eliassen Monitoreringsrammerverk for OuA-arkitekturen Cai/ Bouhmala A study of different matching heuristics Martinsen, Jan Kasper Mork, Eivind Eliassen/Staehli Building real-time audio applications with component technology Nystad, Øyvind High-Level Software for Solving Shallow Langtangen Water Equations Solstad, Tuva Marie Bruaset The Collection Engine Stenbro, Richard Magnor Mardal Python- Realizer - Rapid application development with Python rewritten in C++ and Qt Sæhlie, Kristine Anda Estimering av webutviklingsprosjekter-Use case poeng sammenliknet med eksperters estimater, funksjonspoeng, COCOMO II og **WEBMO** Taij, Junisilver Thomas/ Controlled Experiment to Investigate the Karahasanović Correlation between Keystroke Latency and **Programming Performance** Tanilkan, Sinan S. Estimering i IT-prosjekter: Hvor gode er vi Jørgensen og hvordan kan vi bli bedre? Thorsen, Asbjørn Reglund Mardal Ruby-grensesnitt til Diffpack og analyse av kompilator-opsjoner ved bruk av modifisert **ACOVEA** Vassdokken, Rolf Karahasanović The bacground information on subjects in program comprehension studies

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H. P. Langtangen. *Python Scripting for Computational Science*, Springer (second edition), 2005.

Edited Books

T. Skeie and Chu-S. Yang. *Proceedings of the 2005 International Conference on Parallel Processing Workshops*, IEEE Computer Society Conference Publishing Services (ISBN: 0-7695-2381-1), 2005.

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- B. F. Davik. Fairness Aspects of Buffer-Insertion Rings in General and Resilient Packet Rings in Particular, PhD thesis, Faculty of Mathematics and Natural Sciences at the University of Oslo August, 2005.
- V. S. W. Eide. Exploiting Event-Based Communication for Real-Time Distributed and Parallel Video Content Analysis, PhD thesis, Faculty of Mathematics and Natural Sciences, University of Oslo, Norway, 2005.
- L. I. Ingebrigtsen. On the local error in operator splitting schemes applied to diffusion-convection-reaction equations, PhD thesis, University of Oslo, 2005.
- M. Vokác. *On the practical use of design patterns*, PhD thesis, University of Oslo, 2005.

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[Annual Report 2005]



[Simula Innovation AS]

Transforming research into commercial value

"Innovation is the process that transforms ideas into commercial value."

Simula Innovation AS (SI) was established as a fully owned subsidiary of Simula Research Laboratory AS (SRL) in May 2004 to safeguard the commercial aspects of SRL research activities.

According to the Articles of Association, SI's object is to supply commercial services and engage in innovation efforts based on research done by Simula Research Laboratory AS. Further, SI shall take decisions regarding the acquisition, ownership and management of stakes in companies, as well as manage SRL's other commercial interests.

SI is organized into three areas: idea generation, idea management and idea funding. The business idea is to convert research results and ideas into commercial value. SI works closely with researchers and managers at Simula and has built up a comprehensive network of contacts with the industrial and business communities, investors and key resource people. The combination of proximity to research and market-oriented network development constitutes an important key to success. The network of business and industrial communities are the "innovation catalysts".

The transformation of research ideas into commercial value is built on SI's operative commercialization model: Simula Innovation Technology2Market©.

This process is intended to result in the establishment of new companies, patents and licenses, strategic commercial collaboration, external funding of fundamental research projects or profiling outside the world of purely academic publication.



Anita Krohn Thrane Managing Director

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Simula Innovation Technology2Market©

SI's goal is to create national and international demand for ideas and research collaboration with Simula, and to demonstrate that the national commitment to the Simula model is innovative and creates value.



Results 2005

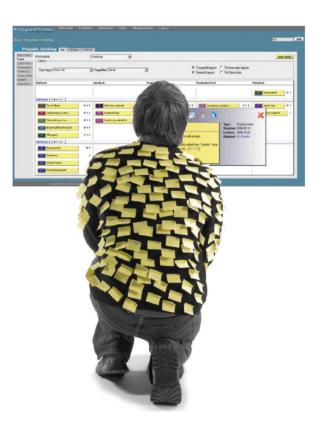
In 2005, SI performed about 1.6 man-years of labour centrally, while a considerably broader scope of work referred directly to the projects. SI's focus in 2005 was on further developing existing projects, as well as on structuring its results and rendering them visible. SI has also developed and implemented a new model for research-based innovation and built up networks in business and industry, in addition to initiating a donor programme aimed at raising funding for research based on the gift funding scheme administered by the Research Council of Norway. SI hired a new general manager as of 1 September 2005.

[Simula Innovation AS]

In 2005, SI had a portfolio of eight projects, including four companies, that were in different phases of the commercialisation process. The portfolio includes a cooperation contract under which Hydro ASA is fully financing a new Simula research group in computational geoscience. This research aims at a long-term strategic goal for Hydro, while giving SI the right to participate in the commercialisation of partial results. The Networks and Distributed Systems department at Simula has also achieved ground-breaking results in the configuration of robust networks (resilient routing), which is now in the process of being patented. SI is in dialogue with a major international player as regards the commercial exploitation of the results, which could conceivably lead to tremendous savings in the development and maintenance of the Internet, among other things. One of the most comprehensive research projects at Simula is related to the calculation of cardio-electrical activity. It is now possible to envisage developing software that could automatically diagnose heart problems based on EKG readings. However, considerable research will be required before these results can be transformed into commercial products. Efforts are being made to secure funding for this research through a donor strategy that allows SI to raise private capital under a gift funding scheme.

In May 2004, a group of scientists introduced SI to a prototype web tool designed for project management. The general idea was analogous to 'post-it notes' combined with 'symphonic' interaction among project participants. During the autumn of 2004, the project gained momentum, receiving total funding of approx. MNOK 1.2 from SI, Birkeland Innovasjon AS (the Technology Transfer Office at the University of Oslo) and Innovation Norway (IN). In addition to technical development, the project's focus was on the development of the business concept in 2005. This was accomplished with the assistance of a number of resource persons from business and industry. The concept underwent major changes in the process. From being one of many project management tools for enterprises, a 'blue ocean' concept was defined that has a huge scaling potential. As regards its current status, Symphonical AS was established December 2005 and, as of January 2006, is on the threshold of its first share issue directed at private investors. The ambition is to launch the product in the latter half of 2006.

Symphonical AS was established in December 2005 and, as of January 2006, is on the threshold of its first share issue. The product is an Internet-based system analogous to virtual 'post-it notes' that can prove useful to everyone that needs easy-to-use Internet-based management routines.



[Annual report]

Simula Innovation AS is a wholly-owned subsidiary of Simula Research Laboratory AS. The company's object is to supply commercial services and engage in innovation efforts based on research done by the Simula Research Laboratory. The company's offices are located at Fornebu.

During the 2005 operating year, Simula Innovation has focused on further developing existing projects, restructuring, rendering results visible, and value creation. The company has developed and implemented a new tool for research-based innovation, built up networks in business and industry, and instituted a donor programme based on the gift funding scheme proposed in the White Paper on Research.

The company reported sales of NOK 7 114 325 and an operating loss of NOK - 2 815 828 in 2005. Equity totalled NOK 1 376 084 at 31 December 2005. The Simula Research Laboratory has pledged the company an operating subsidy of NOK 2 300 000 for 2006.

Simula Innovation hired a new managing director on 1 September 2005. At year end, the company had three employees. The Board is of the opinion that the company has a good working environment and absence due to illness was low in 2005. Simula Innovation aspires to be an equal opportunity employer.

The company does not engage in activities that pollute the outdoor environment, and has therefore not implemented initiatives in this area.

It is confirmed that Simula Innovation fulfils the assumptions for being a going concern. The Board of Directors is not aware of any factors of significance that would affect the company's position that did not appear on the annotated income statement and balance sheet. Nor have any incidents come to light after the close of the fiscal year that would, in the Board's opinion, have a significant impact on an assessment of the company.

Snarøya, 31 Dec. 2005/13 March 2006
The Board of Directors of Simula Innovation AS

Chair of the Board

Per Kristian Jacobsen

Anita Krohn Thrane Managing Director Dipon Fralik Wielen Bjørn Fredrik Nielsen

Martha Kold Babbeer

[Financial statement 2005]

Income Statement Resultatregnskap

	Note	2005	2004
OPERATING REVENUES Driftsinntekter Sales revenues Salgsinntekter TOTAL OPERATING REVENUES Sum driftsinntekter		7 114 325 7 114 325	2 122 562 2 122 562
OPERATING EXPENSES Driftskostnader	2.2	3 326 949	906 673
Personnel costs <i>Lønnskostnad</i> Depreciation of fixed assets <i>Avskrivning varige driftsmidle</i> Other operating expenses <i>Annen driftskostnad</i> TOTAL OPERATING EXPENSES <i>Sum driftskostnader</i>	2,3 r	3 041 6 600 164 9 930 153	906 673 0 1 370 048 2 276 721
OPERATING PROFIT /LOSS Driftsresultat		-2 815 828	-154 159
FINANCIAL ITEMS Finansposter Other interest income Annen renteinntekt		2 352	100
Other interest expenses Annen rentekostnad TOTAL FINANCIAL ITEMS Sum finansposter		6 622 - 4 270	59 41
NET PROFIT/LOSS Årsresultat		-2 820 099	-154 118
ALLOCATION OF PROFIT Disponering av årsresultat Transferred to uncovered losses Overført til udekket tap TOTAL ALLOCATED Sum disponert		-2 820 099 -2 820 099	-154 118 -154 118

[Financial statement 2005]

Balance Sheet/ Balanse

Note	2005	2004
ASSETS Eiendeler		
FIXED ASSETS Anleggsmidler		
Furniture, equipment, etc <i>Driftsløsøre, inventar o.l.</i> Total fixed assets <i>Sum varige driftsmidler</i>	18 000 18 000	0
Financial fixed assets Finansielle anleggsmidler		
Investments in shares <i>Investeringer i aksjer</i> Total financial fixed assets <i>Sum finansielle anleggsmidler</i>	261 818 261 818	240 548 240 548
TOTAL FIXED ASSETS Sum anleggsmidler	279 818	240 548
CURRENT ASSETS Omløpsmidler		
Receivables Fordringer		
Customer receivables Kundefordringer	1 192 869	1 465 878
Other receivables Andre fordringer	911 215	124 795
Total receivables Sum fordringer	2 104 083	1 590 673
Bank deposits Bankinnskudd 7	1 887 944	538 492
TOTAL CURRENT ASSETS Sum omløpsmidler	3 992 027	2 129 165
TOTAL ASSETS Sum eiendeler	4 271 845	2 369 712

[Financial statement 2005]

Balance Sheet/ Balanse

	Note	2005	2004
EQUITY AND LIABILITIES Egenkapital og gjeld			
EQUITY Egenkapital			
Paid-in equity Innskutt egenkapital Share capital Selskapskapital Share premium reserve Overkursfond Total paid-in equity Sum innskutt egenkapital	5,6 6	400 000 3 950 300 4 350 300	200 000 1 150 300 1 350 300
Earned equity Opptjent egenkapital Other equity Annen egenkapital Total earned equity Sum opptjent egenkapital	6	-2 974 216 -2 974 216	-154 118 -154 118
TOTAL EQUITY Sum egenkapital		1 376 084	1 196 182
LIABILITIES Gjeld			
Short-term liabilities Kortsiktig gjeld Accounts payable Leverandørgjeld Duties payable Skyldige offentlige avgifter Other short-term liabilities Annen kortsiktig gjeld Total short-term liabilities Sum kortsiktig gjeld		1 492 669 894 230 508 863 2 895 761	460 035 237 981 475 514 1 173 530
TOTAL LIABILITIES Sum gjeld		2 895 761	1 173 530
TOTAL EQUITY AND LIABILITIES Sum egenkapital og	gjeld	4 271 845	2 369 712

Note 1 - Accounting principles

The annual accounts have been prepared in accordance with the Norwegian Accounting Act of 1998 and generally accepted accounting principles for small businesses.

The company was founded on 4 May 2004.

Note 2 - Payroll expenses, number of employees, benefits, etc.

Payroll expenses	2005	2004
Salaries	2 730 253	755 092
National insurance contributions	400 413	113 446
Pension expenses	189 319	34 045
Other benefits	6 964	4 090
Total	3 326 949	906 673
Average number of employees	3	3

Benefits to top management	Managing Director
Salary	791 000
Pension plan expenses	73 721
Other remuneration	35 873

The Board of Directors

The Board of Directors was paid total fees of NOK 110 000.

Auditor

The auditor was paid NOK 9 500 for auditing and NOK 11 800 in fees for other services.

Note 3 - Pension expenses

The company's pension plan covers three employees. The scheme is covered through membership in the Norwegian Public Service Pension Fund.

The pension plan provides defined future benefits. Pension benefits depend on the individual employee's number of years of service, salary level upon retirement age, and social security benefits. The collective pension agreement is funded by building up pension funds under the auspices of the Norwegian Public Service Pension Fund.

Note 4 - Shares

	Total	Nominal value per share	Book value
Silent Wings AS	3 250	10.00	34 548
Project Economics AS	600	33.34	21 270
vPos AS	1 030	100.00	206 000
			261 818

Note 5 - Share capital and ownership structure

The company's share capital consists of 400 shares with a nominal value of NOK 1 000 per share.

The company is wholly-owned by Simula Research Laboratory AS.

Note 6 - Equity

	Share capital	Share premium	Other equity	Total equity
		reserve		
Equity at 1 January	200 000	1 150 300	- 154 117	1 196 183
Capital increase	200 000	2 800 000	-	3 000 000
Net profit/loss for the year	-	-	-2 820 099	-2 820 099
Equity at 31 December	400 000	3 950 300	-2 974 216	1 376 084

Note 7 - Bank deposits

The company has NOK 221 385 in restricted bank deposits relating to employees' withholding tax.

Note 8 - Fixed assets

	Fixed assets	
Acquisitions 2005	21 040	
Accumulated depreciation	3 040	
Balance sheet value at 31 December	18 000	
Depreciation for the year	3 040	

Note 9 - Transactions with the parent company

The company purchased services valued at NOK 3 571 878 from the parent company in connection with a project.

Moreover, the subsidiary paid NOK 778 993 in rent for premises and infrastructure. Debt to the parent company aggregated NOK 1 157 418.95 at 31 December 2005.

Note 10 - Tax

The company carried forward a loss of NOK 3 067 673. The deferred tax asset was not incorporated into the balance sheet.

[Noter til regnskapet]

Note 1 – Regnskapsprinsipper

Årsregnskapet er satt opp i samsvar med regnskapsloven og god regnskapsskikk for små foretak.

Selskapet ble stiftet 4. mai 2004.

Note 2 – Lønnskostnader, antall ansatte, godtgjørelser m.m.

Lønnskostnader	2005	2004
Lønninger	2.730.253	755.092
Folketrygdavgift	400.413	113.446
Pensjonskostnader	189.319	34.045
Andre ytelser	6.964	4.090
Sum	3.326.949	906.673
Gjennomsnittlig antall ansatte	3	3
Ytelser til ledende personer	Daglig leder	
Lønn	791.000	
Kostnader til pensjonsordning	73.721	
Annen godtgjørelse	35.873	

Styret

Honorar til styret er utbetalt med kr. 110.000,-.

Revisor

Honorar til revisor er utbetalt med kr. 9.500,- for revisjon og kr. 11.800,- for andre tjenester.

Note 3 – Pensjonskostnader

Selskapet har pensjonsordning som dekker tre ansatte. Ordningen er dekket gjennom medlemskap i Statens Pensjonskasse.

Ordningen gir rett til definerte fremtidige ytelser. Disse er i hovedsak avhengig av antall opptjeningsår, lønnsnivå ved oppnådd pensjonsalder og størrelsen på ytelsene fra folketrygden. Den kollektive pensjonsavtalen er finansiert ved fondsoppbygning organisert i Statens pensjonskasse.

Note 4 - Aksjer

•	Antall	Pålydende	Bokført
		pr. aksje	verdi
Silent Wings AS	3.250	10,00	34.548
Project Economics AS	600	33,34	21.270
vPos AS	1.030	100,00	206.000
			261.818

Note 5 – Aksjekapital og eierstruktur

Selskapets aksjekapital består av 400 aksjer à kr. 1.000,-. Aksjene er i sin helhet eiet av Simula Research Laboratory AS.

Note 6 - Egenkapital

	Aksje kapital	Overkurs fond	Annen egenkapital	Sum egenkapital
Egenkapital 1/1	200.000	1.150.300	- 154.117	1.196.183
Kapitalutvidelse	200.000	2.800.000	-	3.000.000
Årets resultat	-	-	-2 .820.099	-2.820.099
Egenkapital 31/12	400.000	3.950.300	-2.974.216	1.376.084

Note 7 - Bankinnskudd

Av innskudd i bank er kr. 221.385,- bundne midler vedrørende ansattes skattetrekksmidler.

Note 8 - Driftsmidler

	Driftsmidler	
Anskaffet 2005	21.040	
Akkumulerte avskrivninger	3.040	
Balanseført verdi pr. 31/12	18.000	
Årets avskrivninger	3.040	

Note 9 - Transaksjoner med morselskap

Selskapet har kjøpt tjenester fra morselskapet i forbindelse med et prosjekt for kr. 3.571.878,-. I tillegg er det betalt kr. 778.993,- for leie av lokaler og infrastruktur. Gjeld til morselskapet pr. 31/12-05 utgjorde kr. 1.157.418,95.

Note 10 - Skatt

Selskapet har et fremførbart underskudd på kr. 3.067.673,-. Utsatt skattefordel er ikke innarbeidet i balansen.

Simula Research Laboratory conducts basic research in selected areas within information and communication technology. The main objectives of Simula are to conduct high quality research, educate graduate students and support the establishment of business based on the research it conducts. All research projects are designed with the potential for application.

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